

1300 South Loop 336 West Conroe, Texas 77304

> Annual Budget Fiscal Year 2021

Adopted September 10, 2020

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Introduction

Montgomery County Public Health District has faced many challenges brought on by the COVID-19 pandemic. This global public health crisis has impacted activities for many of our departments yet we are committed to serve the citizens of Montgomery County.

This budget for Fiscal Year 2021 advances the District's commitment to serve the citizens of Montgomery County.

Total budgeted revenue is \$2,750,024 or 27.2% less than Fiscal Year 2020 budgeted revenue.

Total expenditures are budgeted to be \$2,778,535, which represents a decrease of 10.4% compared to the Fiscal Year 2020 budget, and will yield a net deficit of \$28,511.

Population Growth and Personal Consumption Expenditures (PCE) Inflation

Texas A&M University Real Estate Center								
Year	Population	Growth %						
2019	607,391	2.988%						
2018	589,770	3.176%						
2017	571,615	2.954%						
2016	555,216	3.633%						
2015	535,753	3.598%						
2014	517,146	3.763%						
2013	498,392	2.854%						

Federal Reserve Bank of Dallas PCE Inflation						
PCE	imiation					
Year	12-month rate					
2020	2.05%					
2019	1.97%					
2018	1.94%					
2017	1.90%					
2016	1.67%					
2015	1.61%					
2014	1.60%					
2013	1.57%					
12-month rate as o	f March					

MCPHD Validation Test for Tax Growth							
Population Growth PCE Inflation	2.988% 2.050%						
Combined	5.038%						

Sources:

Texas A&M University Real Estate Center

 $\underline{\text{https://www.recenter.tamu.edu/data/population\#!/state/Texas/county/Montgomery_County}}$

Federal Reserve Bank of Dallas:

https://www.dallasfed.org/research/pce#tab1

Budget Summary and Explanations

	FY 2021 Budget	FY 2020 Budget	Change	Percent Change
Revenue				
County Funding	90,000	90,000	0	0.0%
Grant Funding	771,887	1,115,158	(343,271)	-30.8%
Medicaid 1115 Waiver Funding	1,837,317	2,522,055	(684,738)	-27.2%
Immunization Fees / Misc. Income	19,416	20,616	(1,200)	-5.8%
Employee Medical Premiums	31,404	27,951	3,453	12.4%
Total Revenue	2,750,024	3,775,780	(1,025,756)	- 27.2%
Expenses				
Payroll	851,878	1,024,976	(173,098)	-16.9%
Operating	1,926,657	2,074,993	(148,336)	-7.1%
Capital	0	0	0	
Total Expenses	2,778,535	3,099,969	(321,434)	-10.4%
Revenue Over / (Under) Expenses	(28,511)	675,811	(704,322)	-104.2%

Revenue

- Montgomery County Funding remains the same.
- Grant funding decreases primarily due to grants awarded in FY 2020 that have not been awarded at this time for FY 2021.
- Medicaid 1115 Waiver funding is decreasing due to the COVID-19 pandemic limiting clinic operations.

Expenses

 Overall, Operating Expenses are lower primarily due to grants that have not been officially awarded at this time for FY 2021.

Capital

• There is no capital budgeted.

Medicaid 1115 Waiver

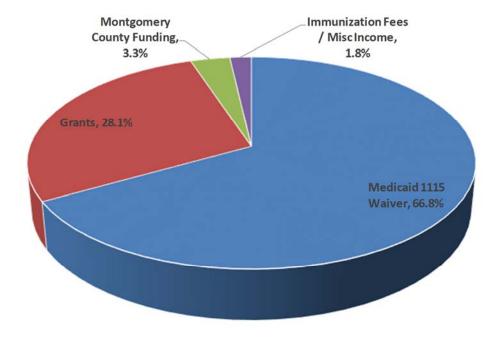
Community Paramedicine FY 2021 Summary Budget

Revenue - Medicaid 1115 Waiver \$1,837,317

Expenses - Contracted Community Paramedicine Services 1,544,796

Net Surplus \$292,521

Sources of Revenue



Actual	Actual	Budget	Budget	
FY 2018	FY 2019	FY 2020	FY 2021	
\$1,869,191	\$2,417,565	\$2,522,055	\$1,837,317	66.8%
\$550,690	\$593,855	\$1,115,158	\$771,887	28.1%
\$90,000	\$90,000	\$90,000	\$90,000	3.3%
\$57,112	\$64,213	\$48,567	\$50,820	1.8%
\$2,566,992	\$3,165,633	\$3,775,780	\$2,750,024	100.0%
	\$1,869,191 \$550,690 \$90,000 \$57,112	FY 2018 FY 2019 \$1,869,191 \$2,417,565 \$550,690 \$593,855 \$90,000 \$90,000 \$57,112 \$64,213	FY 2018 FY 2019 FY 2020 \$1,869,191 \$2,417,565 \$2,522,055 \$550,690 \$593,855 \$1,115,158 \$90,000 \$90,000 \$90,000 \$57,112 \$64,213 \$48,567	FY 2018 FY 2019 FY 2020 FY 2021 \$1,869,191 \$2,417,565 \$2,522,055 \$1,837,317 \$550,690 \$593,855 \$1,115,158 \$771,887 \$90,000 \$90,000 \$90,000 \$90,000 \$57,112 \$64,213 \$48,567 \$50,820

Funding Timeline

Dept	Grant Program Name	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Jul-21	Aug-21	Sep-21
121	IDCU/SUR Infectious Disease			\$80,378									
122	DSHS PCS/COVID-19			\$302,057									
123	CPS/Hazards			\$200,877									
212	CPS/CRI CPS - Cities Readiness Initiative			\$84,043									
315	UASI Community Preparedness			\$21,551									
316	UASI Community Preparedness (M&A)			\$168									
401	Clinic			\$90,000									
414	RLSS/LPHS RLSS/Local PHS			\$82,813									
501	1115 Community Paramedicine			\$1,837,317									

Funded Activities by Grant

Infectious Disease Surveillance Unit (IDCU)

Funds: Restricted

Expenses

Salary and fringe for 1 full-time employee

Activities Allowed

- Infectious disease investigation, prevention and outbreak response activities
- Public health surveillance and epidemiological investigations

COVID-19

Funds: Restricted

Expenses

Salary and fringe for 3 full-time employees

Activities Allowed

- Surveillance, Laboratory Testing, and Reporting
- Public Community Intervention Implementation Plan

Funded Activities by Grant (continued)

CPS/HAZARDS (PHEP)

Funds: Restricted

Expenses

- Salary and fringe for 2.5 full-time employees
- 10% match required
- Lease and management fees (less match)
- Health Authority Contract
- General office and preparedness activity supplies

Activities Allowed

- Public health surveillance and epidemiological Investigations
- Infectious disease preparedness and outbreak response
- Maintain and update Annex H of county emergency plans
- Community preparedness initiatives
- Public health emergency operations coordination planning and exercising
- Public health information and warning activities
- Assist with medical counter measure dispensing activities
- First responder safety and health activities

Cities Readiness Initiative (CRI)

Funds: Restricted

Expenses

- Salary and fringe for 1 full-time employee
- 10% match required
- Lease and management fees (less match)
- Point of Dispensing (POD) supplies and materials

Activities Allowed

- Strategic National Stock (SNS) activities resulting in medical counter measure planning, training and exercises
- Plan for and carry out 3 annual drills
- Plan for and participate in 1full scale exercise (1 every 5 years)
- ChemPack monitoring and coordination
- Point of Dispensing coordination training and exercising

Funded Activities by Grant (continued)

UASI/ Medical Reserve Corp

Funds: Restricted

Expenses

- 1 full-time employee
- Recruitment, training and retention expenses of volunteers
- CPR and first Aid training for volunteers

Activities Allowed

- Focuses on Terrorism implemented after 9/11
- Recruitment, training and retention of medical reserve corps (MRC) volunteers
- Volunteers to be participate in community events for practice in the event they will be needed in a public health emergency/ disaster
- Participate in first aide, point of dispensing training, shelter surveillance and other preparedness activities as requested

County Funding

Funds: Unrestricted

Expenses

- Salary and fringe for 2 full-time employee
- Disposable medical supplies
- Lease and management fees

Activities Allowed

• Used to supplement public health clinic activities

Funded Activities by Grant (continued)

Local Public Health Systems (LPHS)

Funds: Restricted

Expenses

Salary and fringe for 1 full-time employee

Activities Allowed

- Immunizations services vaccines provided by Texas Vaccines for Children and Adult Safe Net
- Vaccines for uninsured children and adults or Medicaid eligible children
- Underinsured (meaning insurance does not cover vaccines)
- Are American Indian
- TB Services- Through the assistance of Department of State Health Services (DSHS) TB Program. Test, treat, and monitor active and latent TB patients
- Testing can only be done for those that have TB symptoms, have a high risk of developing TB, high risk medical condition or a population at risk of developing TB
- Sexually Transmitted Disease (STD) Testing and Treatment for Chlamydia,
 Gonorrhea and Syphilis. HIV testing only and referred out for treatment if positive.

Budgeted Employee Headcount

Dept *	Department Name	FY 2021	FY 2020	Diff
120 / 123	CPS / Hazards	2.50	2.50	0.00
121	PHEP Infectious Disease Funding	1.00	1.00	0.00
122	DSHS PCS/COVID-19	3.00	0.00	3.00
211 / 212	CRI DSHS Annual Contract	1.00	1.00	0.00
313 / 315	UASI Annual Contract	1.00	1.00	0.00
401	PHC Montgomery County Funding	2.00	2.00	0.00
414	PHC RLSS/LPHS Annual Contract	1.00	1.00	0.00
501	1115 Waiver	1.00	1.00	0.00
900	Administration	0.50	0.50	0.00
	Total	10.50	7.50	3.00

^{*} Note: Annual grant contracts are assigned a unique department number to ensure expenditures are appropriately recorded.

Annual Budget History

	Actual FY 2016	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budget FY 2020	Budget FY 2021
Revenue						
Other Revenue						
Miscellaneous Income	\$90,144.00	\$90,288.00	\$90,198.00	\$97,075.51	\$90,216.00	\$90,216.00
Proceeds from Grant Funding	\$479,130.96	\$490,578.02	\$550,689.54	\$593,855.23	\$1,115,158.00	\$771,887.00
1115 Waiver - Paramedicine	\$1,324,290.95	\$1,573,677.72	\$1,869,190.58	\$2,417,564.76	\$2,522,055.00	\$1,837,317.00
Immunization Fees	\$15,662.11	\$29,799.48	\$28,067.88	\$25,946.56	\$20,400.00	\$19,200.00
Employee Medical Premiums	\$0.00	\$23,546.10	\$28,845.81	\$31,191.37	\$27,951.00	\$31,404.00
Total Other Revenue	\$1,909,228.02	\$2,207,889.32	\$2,566,991.81	\$3,165,633.43	\$3,775,780.00	\$2,750,024.00
Total Revenues	\$1,909,228.02	\$2,207,889.32	\$2,566,991.81	\$3,165,633.43	\$3,775,780.00	\$2,750,024.00
Expenses						
Expenses						
Payroll Expenses						
Regular Pay	\$449,112.03	\$491,437.30	\$504,023.48	\$526,248.77	\$698,200.00	\$554,912.00
Overtime Pay	\$1,286.35	\$4,251.24	\$890.25	\$297.47	\$250.00	\$0.00
Paid Time Off	\$29,095.37	\$42,062.20	\$57,034.05	\$66,236.53	\$78,891.00	\$72,881.00
Stipend Pay	\$4,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Payroll Taxes	\$35,004.85	\$38,904.96	\$40,901.58	\$42,630.37	\$73,052.00	\$46,457.00
TCDRS Plan	\$40,486.84	\$39,065.87	\$38,071.90	\$38,635.32	\$38,048.00	\$41,045.00
Health & Dental	\$79,864.86	\$31,257.13	\$12,452.70	\$14,045.51	\$27,352.00	\$21,566.00
Health Insurance Claims	\$0.00	\$60,547.02	\$78,342.10	\$99,039.10	\$90,319.00	\$95,247.00
Health Insurance Admin Fees	\$0.00	\$15,831.84	\$20,606.89	\$19,933.42	\$18,864.00	\$19,770.00
Total Payroll Expenses	\$638,850.30	\$723,357.56	\$752,322.95	\$807,066.49	\$1,024,976.00	\$851,878.00
Operating Expenses						
Unemployment Expense	\$0.00	\$0.00	\$0.00	\$0.00	\$2,160.00	\$2,160.00
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00
Bank Charges	\$311.30	\$599.82	\$0.00	\$0.00	\$0.00	\$0.00
Credit Card Processing Fee	\$0.00	\$0.00	\$642.99	\$644.55	\$660.00	\$660.00
Books/Materials	\$0.00	\$0.00	\$0.00	\$221.46	\$0.00	\$0.00
Business Licenses	\$0.00	\$0.00	\$0.00	\$180.00	\$0.00	\$0.00
Community Preparedness Supplies	\$48,860.22	\$24.79	\$0.00	\$3,388.10	\$36,559.00	\$6,000.00
Computer Software	\$5,135.00	\$4,435.00	\$5,235.00	\$4,835.00	\$4,835.00	\$4,835.00
Computer Supplies/Non-Cap.	(\$868.50)	\$1,744.16	\$0.00	\$729.57	\$19,262.00	\$0.00
Conferences - Fees, Travel, & Meals	\$5,653.65	\$7,670.85	\$12,651.18	\$15,147.07	\$20,443.00	\$12,930.00
Contractual Obligations- Other	\$21,811.67	\$24,500.00	\$24,250.00	\$399,000.00	\$178,000.00	\$178,518.00
Disposable Medical Supplies	\$743.23	\$18,004.37	\$2,067.30	\$3,779.41	\$46,192.00	\$25,298.00
Drug Supplies	\$67,978.97	\$36.48	\$0.00	\$0.00	\$0.00	\$0.00
Dues/Subscriptions	\$0.00	\$0.00	\$85.00	\$85.00	\$1,561.00	\$0.00
Durable Medical Equipment	\$0.00	\$0.00	\$0.00	\$270.00	\$41,508.00	\$3,770.00

Annual Budget History (continued)

_	Actual FY 2016	Actual FY 2017	Actual FY 2018	Actual FY 2019	Budget FY 2020	Budget FY 2021
Employee Recognition	\$0.00	\$0.00	\$700.00	\$388.72	\$1,000.00	\$1,375.00
Fuel - Auto	\$0.00	\$0.00	\$80.78	\$532.12	\$1,200.00	\$600.00
Insurance	\$9,933.66	\$704.00	\$8,901.00	\$8,266.00	\$12,000.00	\$12,000.00
Legal Fees	\$0.00	\$9,500.20	\$202.50	\$0.00	\$1,000.00	\$1,500.00
Management Fees	\$99,999.96	\$99,999.96	\$99,999.96	\$99,999.96	\$117,321.00	\$107,375.00
Meals - Business and Travel	(\$106.50)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Meeting Expenses	\$0.00	\$0.00	\$44.34	\$170.89	\$900.00	\$675.00
Mileage Reimbursements	\$3,867.02	\$3,441.89	\$4,162.36	\$1,350.57	\$4,324.00	\$2,446.00
Office Supplies	\$4,732.06	\$3,486.58	\$7,537.35	\$4,741.03	\$7,176.00	\$3,870.00
Other Services - Community Paramedicine	\$1,144,200.00	\$1,121,700.00	\$1,177,400.00	\$1,379,600.00	\$1,440,000.00	\$1,452,500.00
Postage	\$5,633.99	\$0.00	\$14.38	\$31.89	\$40.00	\$20.00
Printing Services	\$50.00	\$0.00	\$2,111.54	\$1,922.90	\$8,952.00	\$2,500.00
Professional Fees	\$1,701.58	\$316.58	\$88.19	\$0.00	\$400.00	\$0.00
Rent	\$88,773.75	\$89,775.00	\$89,775.00	\$89,830.65	\$90,102.00	\$86,286.00
Repair-Equipment	\$150.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Small Equipment & Furniture	\$0.00	\$0.00	\$10,701.53	\$3,022.40	\$11,199.00	\$450.00
Station Supplies	\$1,788.31	\$40.59	\$0.00	\$0.00	\$0.00	\$0.00
Telephones-Cellular	\$4,654.68	\$5,244.59	\$5,647.68	\$6,143.70	\$9,042.00	\$7,519.00
Telephones-Service	\$36.19	\$0.00	\$0.00	(\$33.38)	\$0.00	\$0.00
Training/Related Expenses-CE	\$455.80	\$329.46	\$636.98	\$1,513.64	\$9,740.00	\$5,289.00
Travel Expenses	\$740.05	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Uniforms	\$0.00	\$150.00	\$1,351.40	\$115.60	\$4,384.00	\$0.00
Worker's Compensation Insurance	\$1,350.81	\$1,402.81	\$1,454.30	\$1,225.06	\$5,033.00	\$1,081.00
Total Operating Expenses	\$1,517,586.90	\$1,393,107.13	\$1,455,740.76	\$2,027,101.91	\$2,074,993.00	\$1,926,657.00
Capital Expenditures						
Capital Purchase - Equipment	\$7,706.93	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Capital Purchase - Vehicles	\$0.00	\$0.00	\$24,277.50	\$0.00	\$0.00	\$0.00
Total Capital Expenditures	\$7,706.93	\$0.00	\$24,277.50	\$0.00	\$0.00	\$0.00
Total Expenses	\$2,164,144.13	\$2,116,464.69	\$2,232,341.21	\$2,834,168.40	\$3,099,969.00	\$2,778,535.00
Revenue over Expeditures	(\$254,916.11)	\$91,424.63	\$334,650.60	\$331,465.03	\$675,811.00	(\$28,511.00)

Annual Budget Comparison by Department

Montgomery County Public Health District Budget Comparison

For the Fiscal Year Ending September 30, 2021

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Revenue	 -				·		
Other Revenue							
Miscellaneous Income	\$90,216.00	\$90,216.00	\$0.00	0.0 %	\$90,054.00	\$162.00	0.2 %
Proceeds from Grant Funding	\$771,887.00	\$1,115,158.00	(\$343,271.00)	(30.8)%	\$863,513.68	(\$91,626.68)	(10.6)%
1115 Waiver - Paramedicine	\$1,837,317.00	\$2,522,055.00	(\$684,738.00)	(27.2)%	\$2,522,053.79	(\$684,736.79)	(27.2)%
Immunization Fees	\$19,200.00	\$20,400.00	(\$1,200.00)	(5.9)%	\$17,542.63	\$1,657.37	9.4 %
Employee Medical Premiums	\$31,404.00	\$27,951.00	\$3,453.00	12.4 %	\$31,300.31	\$103.69	0.3 %
Total Other Revenue	\$2,750,024.00	\$3,775,780.00	(\$1,025,756.00)	(27.2)%	\$3,524,464.41	(\$774,440.41)	(22.0)%
Total Revenues	\$2,750,024.00	\$3,775,780.00	(\$1,025,756.00)	(27.2)%	\$3,524,464.41	(\$774,440.41)	(22.0)%
Expenses							
Payroll Expenses							
Regular Pay	\$554,912.00	\$698,200.00	(\$143,288.00)	(20.5)%	\$636,935.21	(\$82,023.21)	(12.9)%
Overtime Pay	\$0.00	\$250.00	(\$250.00)	(100.0)%	\$2,931.06	(\$2,931.06)	(100.0)%
Paid Time Off	\$72,881.00	\$78,891.00	(\$6,010.00)	(7.6)%	\$80,412.12	(\$7,531.12)	(9.4)%
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0 %	\$8,000.00	(\$8,000.00)	(100.0)%
Payroll Taxes	\$46,457.00	\$73,052.00	(\$26,595.00)	(36.4)%	\$59,151.79	(\$12,694.79)	(21.5)%
TCDRS Plan	\$41,045.00	\$38,048.00	\$2,997.00	7.9 %	\$43,178.81	(\$2,133.81)	(4.9)%
Health & Dental	\$21,566.00	\$27,352.00	(\$5,786.00)	(21.2)%	\$16,811.77	\$4,754.23	28.3 %
Health Insurance Claims	\$95,247.00	\$90,319.00	\$4,928.00	5.5 %	\$95,556.38	(\$309.38)	(0.3)%
Health Insurance Admin Fees	\$19,770.00	\$18,864.00	\$906.00	4.8 %	\$19,925.42	(\$155.42)	(0.8)%
Total Payroll Expenses	\$851,878.00	\$1,024,976.00	(\$173,098.00)	(16.9)%	\$962,902.56	(\$111,024.56)	(11.5)%
Operating Expenses							
Unemployment Expense	\$2,160.00	\$2,160.00	\$0.00	0.0 %	\$360.00	\$1,800.00	500.0 %
Accounting/Auditing Fees	\$7,000.00	\$0.00	\$7,000.00	0.0 %	\$0.00	\$7,000.00	0.0 %
Credit Card Processing Fee	\$660.00	\$660.00	\$0.00	0.0 %	\$621.62	\$38.38	6.2 %
Community Education	\$0.00	\$0.00	\$0.00	0.0 %	\$975.01	(\$975.01)	(100.0)%
Community Preparedness Supplies	\$6,000.00	\$36,559.00	(\$30,559.00)	(83.6)%	\$29,783.64	(\$23,783.64)	(79.9)%
Computer Software	\$4,835.00	\$4,835.00	\$0.00	0.0 %	\$5,400.00	(\$565.00)	(10.5)%
Computer Supplies/Non-Cap.	\$0.00	\$19,262.00	(\$19,262.00)	(100.0)%	\$1,931.75	(\$1,931.75)	(100.0)%
Conferences - Fees, Travel, & Meals	\$12,930.00	\$20,443.00	(\$7,513.00)	(36.8)%	\$5,678.62	\$7,251.38	127.7 %
Contractual Obligations- Other	\$178,518.00	\$178,000.00	\$518.00	0.3 %	\$114,627.99	\$63,890.01	55.7 %
Disposable Medical Supplies	\$25,298.00	\$46,192.00	(\$20,894.00)	(45.2)%	\$25,589.39	(\$291.39)	(1.1)%
Dues/Subscriptions	\$0.00	\$1,561.00	(\$1,561.00)	(100.0)%	\$1,525.00	(\$1,525.00)	(100.0)%
Durable Medical Equipment	\$3,770.00	\$41,508.00	(\$37,738.00)	(90.9)%	\$13,777.72	(\$10,007.72)	(72.6)%
Employee Recognition	\$1,375.00	\$1,000.00	\$375.00	37.5 %	\$150.00	\$1,225.00	816.7 %
Fuel - Auto	\$600.00	\$1,200.00	(\$600.00)	(50.0)%	\$557.48	\$42.52	7.6 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Insurance	\$12,000.00	\$12,000.00	\$0.00	0.0 %	\$8,266.00	\$3,734.00	45.2 %
Legal Fees	\$1,500.00	\$1,000.00	\$500.00	50.0 %	\$1,507.50	(\$7.50)	(0.5)%
Management Fees	\$107,375.00	\$117,321.00	(\$9,946.00)	(8.5)%	\$102,549.30	\$4,825.70	4.7 %
Meeting Expenses	\$675.00	\$900.00	(\$225.00)	(25.0)%	\$510.23	\$164.77	32.3 %
Mileage Reimbursements	\$2,446.00	\$4,324.00	(\$1,878.00)	(43.4)%	\$1,218.31	\$1,227.69	100.8 %
Office Supplies	\$3,870.00	\$7,176.00	(\$3,306.00)	(46.1)%	\$3,326.43	\$543.57	16.3 %
Other Services - Community Paramedicine	\$1,452,500.00	\$1,440,000.00	\$12,500.00	0.9 %	\$1,616,500.00	(\$164,000.00)	(10.1)%
Postage	\$20.00	\$40.00	(\$20.00)	(50.0)%	\$10.00	\$10.00	100.0 %
Printing Services	\$2,500.00	\$8,952.00	(\$6,452.00)	(72.1)%	\$1,869.76	\$630.24	33.7 %
Professional Fees	\$0.00	\$400.00	(\$400.00)	(100.0)%	\$100.00	(\$100.00)	(100.0)%
Rent	\$86,286.00	\$90,102.00	(\$3,816.00)	(4.2)%	\$92,989.56	(\$6,703.56)	(7.2)%
Small Equipment & Furniture	\$450.00	\$11,199.00	(\$10,749.00)	(96.0)%	\$18,166.70	(\$17,716.70)	(97.5)%
Telephones-Cellular	\$7,519.00	\$9,042.00	(\$1,523.00)	(16.8)%	\$8,926.32	(\$1,407.32)	(15.8)%
Training/Related Expenses-CE	\$5,289.00	\$9,740.00	(\$4,451.00)	(45.7)%	\$3,189.26	\$2,099.74	65.8 %
Uniforms	\$0.00	\$4,384.00	(\$4,384.00)	(100.0)%	\$1,100.94	(\$1,100.94)	(100.0)%
Worker's Compensation Insurance	\$1,081.00	\$5,033.00	(\$3,952.00)	(78.5)%	\$1,806.38	(\$725.38)	(40.2)%
Total Operating Expenses	\$1,926,657.00	\$2,074,993.00	(\$148,336.00)	(7.1)%	\$2,063,014.91	(\$136,357.91)	(6.6)%
Total Expenses	\$2,778,535.00	\$3,099,969.00	(\$321,434.00)	(10.4)%	\$3,025,917.47	(\$247,382.47)	(8.2)%
Revenue over Expeditures	(\$28,511.00)	\$675,811.00	(\$704,322.00)	(104.2)%	\$498,546.94	(\$527,057.94)	(105.7)%

Montgomery County Public Health District Budget Comparison

For the Fiscal Year Ending September 30, 2021

	2021	2020		Percent	YTD Actual July 31+ Remaining		Percent
	Budget	Budget	Change	Change	Budget	Change	Change
120 - CPS/Hazards 2020 C#							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$0.00	\$232,908.00	(\$232,908.00)	(100.0)%	\$210,953.72	(\$210,953.72)	(100.0)%
Employee Medical Premiums	\$0.00	\$5,984.00	(\$5,984.00)	(100.0)%	\$6,023.52	(\$6,023.52)	(100.0)%
Total Other Revenue	\$0.00	\$238,892.00	(\$238,892.00)	(100.0)%	\$216,977.24	(\$216,977.24)	(100.0)%
Total Revenues	\$0.00	\$238,892.00	(\$238,892.00)	(100.0)%	\$216,977.24	(\$216,977.24)	(100.0)%
Expenses							
Payroll Expenses							
Regular Pay	\$0.00	\$132,043.00	(\$132,043.00)	(100.0)%	\$127,304.76	(\$127,304.76)	(100.0)%
Paid Time Off	\$0.00	\$11,306.00	(\$11,306.00)	(100.0)%	\$12,657.47	(\$12,657.47)	(100.0)%
Stipend Pay	\$0.00	\$0.00	\$0.00	0.0 %	\$6,000.00	(\$6,000.00)	(100.0)%
Payroll Taxes	\$0.00	\$10,979.00	(\$10,979.00)	(100.0)%	\$10,219.06	(\$10,219.06)	(100.0)%
TCDRS Plan	\$0.00	\$7,963.00	(\$7,963.00)	(100.0)%	\$6,107.45	(\$6,107.45)	(100.0)%
Health & Dental	\$0.00	\$3,181.00	(\$3,181.00)	(100.0)%	\$2,242.81	(\$2,242.81)	(100.0)%
Health Insurance Claims	\$0.00	\$23,309.00	(\$23,309.00)	(100.0)%	\$19,120.73	(\$19,120.73)	(100.0)%
Health Insurance Admin Fees	\$0.00	\$4,137.00	(\$4,137.00)	(100.0)%	\$3,754.16	(\$3,754.16)	(100.0)%
Total Payroll Expenses	\$0.00	\$192,918.00	(\$192,918.00)	(100.0)%	\$187,406.44	(\$187,406.44)	(100.0)%
Operating Expenses							
Community Preparedness Supplies	\$0.00	\$1,515.00	(\$1,515.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Computer Supplies/Non-Cap.	\$0.00	\$3,423.00	(\$3,423.00)	(100.0)%	\$1,615.77	(\$1,615.77)	(100.0)%
Conferences - Fees, Travel, & Meals	\$0.00	\$3,725.00	(\$3,725.00)	(100.0)%	\$823.25	(\$823.25)	(100.0)%
Contractual Obligations- Other	\$0.00	\$16,497.00	(\$16,497.00)	(100.0)%	\$16,497.00	(\$16,497.00)	(100.0)%
Management Fees	\$0.00	\$23,035.00	(\$23,035.00)	(100.0)%	\$18,594.75	(\$18,594.75)	(100.0)%
Mileage Reimbursements	\$0.00	\$948.00	(\$948.00)	(100.0)%	\$64.31	(\$64.31)	(100.0)%
Office Supplies	\$0.00	\$1,686.00	(\$1,686.00)	(100.0)%	\$846.54	(\$846.54)	(100.0)%
Printing Services	\$0.00	\$1,500.00	(\$1,500.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Rent	\$0.00	\$11,791.00	(\$11,791.00)	(100.0)%	\$9,896.40	(\$9,896.40)	(100.0)%
Telephones-Cellular	\$0.00	\$2,295.00	(\$2,295.00)	(100.0)%	\$2,067.19	(\$2,067.19)	(100.0)%
Training/Related Expenses-CE	\$0.00	\$2,225.00	(\$2,225.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Worker's Compensation Insurance	\$0.00	\$369.00	(\$369.00)	(100.0)%	\$262.06	(\$262.06)	(100.0)%
Total Operating Expenses	\$0.00	\$69,009.00	(\$69,009.00)		\$50,667.27	(\$50,667.27)	(100.0)%
Total Expenses	\$0.00	\$261,927.00	(\$261,927.00)	(100.0)%	\$238,073.71	(\$238,073.71)	(100.0)%

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Revenue over Expeditures	\$0.00	(\$23,035.00)	\$23,035.00	(100.0)%	(\$21,096.47)	\$21,096.47	(100.0)%

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
121 - IDCU/SUR C#							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$80,378.00	\$82,600.00	(\$2,222.00)	(2.7)%	\$72,197.83	\$8,180.17	11.3 %
Employee Medical Premiums	\$2,954.00	\$1,664.00	\$1,290.00	77.5 %	\$2,936.51	\$17.49	0.6 %
Total Other Revenue	\$83,332.00	\$84,264.00	(\$932.00)	(1.1)%	\$75,134.34	\$8,197.66	10.9 %
Total Revenues	\$83,332.00	\$84,264.00	(\$932.00)	(1.1)%	\$75,134.34	\$8,197.66	10.9 %
Expenses							
Payroll Expenses							
Regular Pay	\$41,087.00	\$46,393.00	(\$5,306.00)	(11.4)%	\$37,672.50	\$3,414.50	9.1 %
Paid Time Off	\$5,563.00	\$4,216.00	\$1,347.00	31.9 %	\$6,410.08	(\$847.08)	(13.2)%
Payroll Taxes	\$3,452.00	\$2,432.00	\$1,020.00	41.9 %	\$2,992.14	\$459.86	15.4 %
TCDRS Plan	\$3,052.00	\$2,184.00	\$868.00	39.7 %	\$2,015.22	\$1,036.78	51.4 %
Health & Dental	\$1,994.00	\$2,040.00	(\$46.00)	(2.3)%	\$806.58	\$1,187.42	147.2 %
Health Insurance Claims	\$9,021.00	\$6,476.00	\$2,545.00	39.3 %	\$9,500.24	(\$479.24)	(5.0)%
Health Insurance Admin Fees	\$1,869.00	\$1,152.00	\$717.00	62.2 %	\$1,865.06	\$3.94	0.2 %
Total Payroll Expenses	\$66,038.00	\$64,893.00	\$1,145.00	1.8 %	\$61,261.82	\$4,776.18	7.8 %
Operating Expenses							
Management Fees	\$10,098.00	\$11,000.00	(\$902.00)	(8.2)%	\$8,486.55	\$1,611.45	19.0 %
Mileage Reimbursements	\$248.00	\$348.00	(\$100.00)	(28.7)%	\$100.00	\$148.00	148.0 %
Office Supplies	\$264.00	\$365.00	(\$101.00)	(27.7)%	\$100.00	\$164.00	164.0 %
Rent	\$5,049.00	\$5,500.00	(\$451.00)	(8.2)%	\$3,916.32	\$1,132.68	28.9 %
Telephones-Cellular	\$880.00	\$960.00	(\$80.00)	(8.3)%	\$777.20	\$102.80	13.2 %
Training/Related Expenses-CE	\$700.00	\$1,150.00	(\$450.00)	(39.1)%	\$450.00	\$250.00	55.6 %
Worker's Compensation Insurance	\$55.00	\$48.00	\$7.00	14.6 %	\$42.45	\$12.55	29.6 %
Total Operating Expenses	\$17,294.00	\$19,371.00	(\$2,077.00)	(10.7)%	\$13,872.52	\$3,421.48	24.7 %
Total Expenses	\$83,332.00	\$84,264.00	(\$932.00)	(1.1)%	\$75,134.34	\$8,197.66	10.9 %
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
122 - COVID-19 Crisis CoAG FY 2020					_		
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$302,057.00	\$408,044.00	(\$105,987.00)	(26.0)%	\$256,576.76	\$45,480.24	17.7 %
Employee Medical Premiums	\$4,804.00	\$0.00	\$4,804.00	0.0 %	\$0.00	\$4,804.00	0.0 %
Total Other Revenue	\$306,861.00	\$408,044.00	(\$101,183.00)	(24.8)%	\$256,576.76	\$50,284.24	19.6 %
Total Revenues	\$306,861.00	\$408,044.00	(\$101,183.00)	(24.8)%	\$256,576.76	\$50,284.24	19.6 %
Expenses							
Payroll Expenses							
Regular Pay	\$77,024.00	\$104,958.00	(\$27,934.00)	(26.6)%	\$71,718.80	\$5,305.20	7.4 %
Overtime Pay	\$0.00	\$0.00	\$0.00	0.0 %	\$101.02	(\$101.02)	(100.0)%
Paid Time Off	\$6,692.00	\$3,792.00	\$2,900.00	76.5 %	\$5,257.16	\$1,434.84	27.3 %
Payroll Taxes	\$6,196.00	\$28,890.00	(\$22,694.00)	(78.6)%	\$12,718.49	(\$6,522.49)	(51.3)%
TCDRS Plan	\$5,475.00	\$2,112.00	\$3,363.00	159.2 %	\$3,374.06	\$2,100.94	62.3 %
Health & Dental	\$3,717.00	\$6,444.00	(\$2,727.00)	(42.3)%	\$2,838.31	\$878.69	31.0 %
Health Insurance Claims	\$14,598.00	\$0.00	\$14,598.00	0.0 %	\$0.00	\$14,598.00	0.0 %
Health Insurance Admin Fees	\$3,042.00	\$0.00	\$3,042.00	0.0 %	\$0.00	\$3,042.00	0.0 %
Total Payroll Expenses	\$116,744.00	\$146,196.00	(\$29,452.00)	(20.1)%	\$96,007.84	\$20,736.16	21.6 %
Operating Expenses							
Community Preparedness Supplies	\$5,000.00	\$10,000.00	(\$5,000.00)	(50.0)%	\$25,205.98	(\$20,205.98)	(80.2)%
Computer Supplies/Non-Cap.	\$0.00	\$11,539.00	(\$11,539.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Contractual Obligations- Other	\$160,017.00	\$154,000.00	\$6,017.00	3.9 %	\$90,627.99	\$69,389.01	76.6 %
Disposable Medical Supplies	\$21,998.00	\$43,392.00	(\$21,394.00)	(49.3)%	\$22,490.51	(\$492.51)	(2.2)%
Dues/Subscriptions	\$0.00	\$1,561.00	(\$1,561.00)	(100.0)%	\$1,525.00	(\$1,525.00)	(100.0)%
Durable Medical Equipment	\$3,000.00	\$40,738.00	(\$37,738.00)	(92.6)%	\$13,712.72	(\$10,712.72)	(78.1)%
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	0.0 %	\$6,741.46	(\$6,741.46)	(100.0)%
Worker's Compensation Insurance	\$102.00	\$618.00	(\$516.00)	(83.5)%	\$265.26	(\$163.26)	(61.5)%
Total Operating Expenses	\$190,117.00	\$261,848.00	(\$71,731.00)	(27.4)% _	\$160,568.92	\$29,548.08	18.4 %
Total Expenses	\$306,861.00	\$408,044.00	(\$101,183.00)	(24.8)%	\$256,576.76	\$50,284.24	19.6 %
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
123 - CPS/Hazards							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$200,877.00	\$80,989.00	\$119,888.00	148.0 %	\$75,023.12	\$125,853.88	167.8 %
Employee Medical Premiums	\$6,160.00	\$1,938.00	\$4,222.00	217.9 %	\$1,914.79	\$4,245.21	221.7 %
Total Other Revenue	\$207,037.00	\$82,927.00	\$124,110.00	149.7 %	\$76,937.91	\$130,099.09	169.1 %
Total Revenues	\$207,037.00	\$82,927.00	\$124,110.00	149.7 %	\$76,937.91	\$130,099.09	169.1 %
Expenses							
Payroll Expenses							
Regular Pay	\$117,669.00	\$44,487.00	\$73,182.00	164.5 %	\$43,528.95	\$74,140.05	170.3 %
Paid Time Off	\$16,150.00	\$3,763.00	\$12,387.00	329.2 %	\$5,561.05	\$10,588.95	190.4 %
Payroll Taxes	\$9,903.00	\$3,555.00	\$6,348.00	178.6 %	\$3,539.32	\$6,363.68	179.8 %
TCDRS Plan	\$8,751.00	\$2,578.00	\$6,173.00	239.4 %	\$2,368.93	\$6,382.07	269.4 %
Health & Dental	\$4,226.00	\$1,029.00	\$3,197.00	310.7 %	\$869.90	\$3,356.10	385.8 %
Health Insurance Claims	\$18,396.00	\$0.00	\$18,396.00	0.0 %	\$1,929.87	\$16,466.13	853.2 %
Health Insurance Admin Fees	\$3,819.00	\$1,339.00	\$2,480.00	185.2 %	\$1,321.46	\$2,497.54	189.0 %
Total Payroll Expenses	\$178,914.00	\$56,751.00	\$122,163.00	215.3 %	\$59,119.48	\$119,794.52	202.6 %
Operating Expenses							
Community Preparedness Supplies	\$1,000.00	\$6,112.00	(\$5,112.00)	(83.6)%	\$1,500.00	(\$500.00)	(33.3)%
Conferences - Fees, Travel, & Meals	\$3,575.00	\$275.00	\$3,300.00	1,200.0 %	\$0.00	\$3,575.00	0.0 %
Contractual Obligations- Other	\$16,497.00	\$5,499.00	\$10,998.00	200.0 %	\$5,499.00	\$10,998.00	200.0 %
Management Fees	\$23,163.00	\$7,721.00	\$15,442.00	200.0 %	\$6,962.13	\$16,200.87	232.7 %
Mileage Reimbursements	\$970.00	\$324.00	\$646.00	199.4 %	\$216.00	\$754.00	349.1 %
Office Supplies	\$1,206.00	\$294.00	\$912.00	310.2 %	\$194.00	\$1,012.00	521.6 %
Printing Services	\$1,100.00	\$400.00	\$700.00	175.0 %	\$400.00	\$700.00	175.0 %
Rent	\$0.00	\$3,959.00	(\$3,959.00)	(100.0)%	\$3,975.09	(\$3,975.09)	(100.0)%
Telephones-Cellular	\$2,025.00	\$675.00	\$1,350.00	200.0 %	\$450.00	\$1,575.00	350.0 %
Training/Related Expenses-CE	\$1,480.00	\$970.00	\$510.00	52.6 %	\$970.00	\$510.00	52.6 %
Worker's Compensation Insurance	\$270.00	\$120.00	\$150.00	125.0 %	\$107.63	\$162.37	150.9 %
Total Operating Expenses	\$51,286.00	\$26,349.00	\$24,937.00	94.6 %	\$20,273.85	\$31,012.15	153.0 %
Total Expenses	\$230,200.00	\$83,100.00	\$147,100.00	177.0 %	\$79,393.33	\$150,806.67	189.9 %
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Revenue over Expeditures	(\$23,163.00)	(\$173.00)	(\$22,990.00)	3,289.0 %	(\$2,455.42)	(\$20,707.58)	843.3 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
211 - CPS/CRI 2020 C#							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$0.00	\$81,855.00	(\$81,855.00)	(100.0)%	\$80,874.01	(\$80,874.01)	(100.0)%
Employee Medical Premiums	\$0.00	\$2,130.00	(\$2,130.00)	(100.0)%	\$2,409.40	(\$2,409.40)	(100.0)%
Total Other Revenue	\$0.00	\$83,985.00	(\$83,985.00)	(100.0)%	\$83,283.41	(\$83,283.41)	(100.0)%
Total Revenues	\$0.00	\$83,985.00	(\$83,985.00)	(100.0)%	\$83,283.41	(\$83,283.41)	(100.0)%
Expenses							
Payroll Expenses							
Regular Pay	\$0.00	\$41,154.00	(\$41,154.00)	(100.0)%	\$40,074.46	(\$40,074.46)	(100.0)%
Paid Time Off	\$0.00	\$3,885.00	(\$3,885.00)	(100.0)%	\$5,154.11	(\$5,154.11)	(100.0)%
Payroll Taxes	\$0.00	\$3,115.00	(\$3,115.00)	(100.0)%	\$3,286.78	(\$3,286.78)	(100.0)%
TCDRS Plan	\$0.00	\$2,796.00	(\$2,796.00)	(100.0)%	\$2,992.01	(\$2,992.01)	(100.0)%
Health & Dental	\$0.00	\$2,618.00	(\$2,618.00)	(100.0)%	\$1,766.67	(\$1,766.67)	(100.0)%
Health Insurance Claims	\$0.00	\$8,285.00	(\$8,285.00)	(100.0)%	\$7,648.28	(\$7,648.28)	(100.0)%
Health Insurance Admin Fees	\$0.00	\$1,473.00	(\$1,473.00)	(100.0)%	\$1,501.64	(\$1,501.64)	(100.0)%
Total Payroll Expenses	\$0.00	\$63,326.00	(\$63,326.00)	(100.0)%	\$62,423.95	(\$62,423.95)	(100.0)%
Operating Expenses							
Computer Supplies/Non-Cap.	\$0.00	\$2,300.00	(\$2,300.00)	(100.0)%	\$315.98	(\$315.98)	(100.0)%
Conferences - Fees, Travel, & Meals	\$0.00	\$4,250.00	(\$4,250.00)	(100.0)%	\$731.75	(\$731.75)	(100.0)%
Management Fees	\$0.00	\$11,519.00	(\$11,519.00)	(100.0)%	\$7,751.34	(\$7,751.34)	(100.0)%
Mileage Reimbursements	\$0.00	\$1,109.00	(\$1,109.00)	(100.0)%	\$574.67	(\$574.67)	(100.0)%
Office Supplies	\$0.00	\$747.00	(\$747.00)	(100.0)%	\$67.85	(\$67.85)	(100.0)%
Rent	\$0.00	\$8,849.00	(\$8,849.00)	(100.0)%	\$16,694.76	(\$16,694.76)	(100.0)%
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	0.0 %	\$2,071.16	(\$2,071.16)	(100.0)%
Telephones-Cellular	\$0.00	\$990.00	(\$990.00)	(100.0)%	\$703.63	(\$703.63)	(100.0)%
Worker's Compensation Insurance	\$0.00	\$56.00	(\$56.00)	(100.0)%	\$43.07	(\$43.07)	(100.0)%
Total Operating Expenses	\$0.00	\$29,820.00	(\$29,820.00)	(100.0)%	\$28,954.21	(\$28,954.21)	(100.0)%
Total Expenses	\$0.00	\$93,146.00	(\$93,146.00)	(100.0)%	\$91,378.16	(\$91,378.16)	(100.0)%
Revenue over Expeditures	\$0.00	(\$9,161.00)	\$9,161.00	(100.0)%	(\$8,094.75)	\$8,094.75	(100.0)%

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
212 - CPS/CRI							-
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$84,043.00	\$36,197.00	\$47,846.00	132.2 %	\$32,338.27	\$51,704.73	159.9 %
Employee Medical Premiums	\$2,462.00	\$729.00	\$1,733.00	237.7 %	\$735.12	\$1,726.88	234.9 %
Total Other Revenue	\$86,505.00	\$36,926.00	\$49,579.00	134.3 %	\$33,073.39	\$53,431.61	161.6 %
Total Revenues	\$86,505.00	\$36,926.00	\$49,579.00	134.3 %	\$33,073.39	\$53,431.61	161.6 %
Expenses							
Payroll Expenses							
Regular Pay	\$39,929.00	\$13,521.00	\$26,408.00	195.3 %	\$13,886.56	\$26,042.44	187.5 %
Overtime Pay	\$0.00	\$250.00	(\$250.00)	(100.0)%	\$167.00	(\$167.00)	(100.0)%
Paid Time Off	\$5,558.00	\$1,230.00	\$4,328.00	351.9 %	\$1,277.92	\$4,280.08	334.9 %
Payroll Taxes	\$3,366.00	\$1,066.00	\$2,300.00	215.8 %	\$1,086.27	\$2,279.73	209.9 %
TCDRS Plan	\$2,973.00	\$957.00	\$2,016.00	210.7 %	\$988.71	\$1,984.29	200.7 %
Health & Dental	\$1,692.00	\$897.00	\$795.00	88.6 %	\$787.46	\$904.54	114.9 %
Health Insurance Claims	\$7,359.00	\$2,836.00	\$4,523.00	159.5 %	\$2,662.95	\$4,696.05	176.3 %
Health Insurance Admin Fees	\$1,527.00	\$504.00	\$1,023.00	203.0 %	\$507.38	\$1,019.62	201.0 %
Total Payroll Expenses	\$62,404.00	\$21,261.00	\$41,143.00	193.5 %	\$21,364.25	\$41,039.75	192.1 %
Operating Expenses							
Community Preparedness Supplies	\$0.00	\$2,222.00	(\$2,222.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Conferences - Fees, Travel, & Meals	\$3,850.00	\$0.00	\$3,850.00	0.0 %	\$0.00	\$3,850.00	0.0 %
Management Fees	\$9,374.00	\$3,126.00	\$6,248.00	199.9 %	\$2,779.61	\$6,594.39	237.2 %
Mileage Reimbursements	\$548.00	\$125.00	\$423.00	338.4 %	\$90.00	\$458.00	508.9 %
Office Supplies	\$600.00	\$200.00	\$400.00	200.0 %	\$200.00	\$400.00	200.0 %
Rent	\$18,009.00	\$6,003.00	\$12,006.00	200.0 %	\$5,891.81	\$12,117.19	205.7 %
Small Equipment & Furniture	\$0.00	\$6,749.00	(\$6,749.00)	(100.0)%	\$5,450.00	(\$5,450.00)	(100.0)%
Telephones-Cellular	\$810.00	\$270.00	\$540.00	200.0 %	\$180.00	\$630.00	350.0 %
Worker's Compensation Insurance	\$54.00	\$18.00	\$36.00	200.0 %	\$16.23	\$37.77	232.7 %
Total Operating Expenses	\$33,245.00	\$18,713.00	\$14,532.00	77.7 %	\$14,607.65	\$18,637.35	127.6 %
Total Expenses	\$95,649.00	\$39,974.00	\$55,675.00	139.3 %	\$35,971.90	\$59,677.10	165.9 %
December over Fune differen-	(0.4.4.00)	(#3.040.00)	/#C 00C 00	200.0.00	(#2.000.54)	(\$6.245.40)	245 5 64
Revenue over Expeditures	(\$9,144.00)	(\$3,048.00)	(\$6,096.00)	200.0 %	(\$2,898.51)	(\$6,245.49)	215.5 %

	2021	2020 Budant	Channa	Percent	YTD Actual July 31+ Remaining	Change	Percent
	Budget	Budget	Change	Change	Budget	Change	Change
313 - MRC UASI 2018 MCPHD							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$0.00	\$44,060.00	(\$44,060.00)	(100.0)%	\$18,897.36	(\$18,897.36)	(100.0)%
Employee Medical Premiums	\$0.00	\$1,419.00	(\$1,419.00)	(100.0)%	\$820.30	(\$820.30)	(100.0)%
Total Other Revenue	\$0.00	\$45,479.00	(\$45,479.00)	(100.0)%	\$19,717.66	(\$19,717.66)	(100.0)%
Total Revenues	\$0.00	\$45,479.00	(\$45,479.00)	(100.0)%	\$19,717.66	(\$19,717.66)	(100.0)%
Expenses							
Payroll Expenses							
Regular Pay	\$0.00	\$8,571.00	(\$8,571.00)	(100.0)%	\$11,476.53	(\$11,476.53)	(100.0)%
Paid Time Off	\$0.00	\$7,371.00	(\$7,371.00)	(100.0)%	\$553.92	(\$553.92)	(100.0)%
Payroll Taxes	\$0.00	\$1,170.00	(\$1,170.00)	(100.0)%	\$921.21	(\$921.21)	(100.0)%
TCDRS Plan	\$0.00	\$1,029.00	(\$1,029.00)	(100.0)%	\$775.50	(\$775.50)	(100.0)%
Health & Dental	\$0.00	\$1,182.00	(\$1,182.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Health Insurance Claims	\$0.00	\$5,526.00	(\$5,526.00)	(100.0)%	\$2,982.15	(\$2,982.15)	(100.0)%
Health Insurance Admin Fees	\$0.00	\$980.00	(\$980.00)	(100.0)%	\$486.06	(\$486.06)	(100.0)%
Total Payroll Expenses	\$0.00	\$25,829.00	(\$25,829.00)	(100.0)%	\$17,195.37	(\$17,195.37)	(100.0)%
Operating Expenses							
Community Preparedness Supplies	\$0.00	\$6,610.00	(\$6,610.00)	(100.0)%	\$764.41	(\$764.41)	(100.0)%
Conferences - Fees, Travel, & Meals	\$0.00	\$4,695.00	(\$4,695.00)	(100.0)%	\$781.75	(\$781.75)	(100.0)%
Office Supplies	\$0.00	\$784.00	(\$784.00)	(100.0)%	\$136.66	(\$136.66)	(100.0)%
Printing Services	\$0.00	\$3,627.00	(\$3,627.00)	(100.0)%	\$458.96	(\$458.96)	(100.0)%
Telephones-Cellular	\$0.00	\$360.00	(\$360.00)	(100.0)%	\$264.06	(\$264.06)	(100.0)%
Training/Related Expenses-CE	\$0.00	\$1,166.00	(\$1,166.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Uniforms	\$0.00	\$2,384.00	(\$2,384.00)	(100.0)%	\$100.94	(\$100.94)	(100.0)%
Worker's Compensation Insurance	\$0.00	\$24.00	(\$24.00)	(100.0)%	\$15.51	(\$15.51)	(100.0)%
Total Operating Expenses	\$0.00	\$19,650.00	(\$19,650.00)	(100.0)%	\$2,522.29	(\$2,522.29)	(100.0)%
Total Expenses	\$0.00	\$45,479.00	(\$45,479.00)	(100.0)%	\$19,717.66	(\$19,717.66)	(100.0)%
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
314 - MRC UASI M&A 2018							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$0.00	\$303.00	(\$303.00)	(100.0)%	\$387.09	(\$387.09)	(100.0)%
Total Other Revenue	\$0.00	\$303.00	(\$303.00)	(100.0)%	\$387.09	(\$387.09)	(100.0)%
Total Revenues	\$0.00	\$303.00	(\$303.00)	(100.0)%	\$387.09	(\$387.09)	(100.0)%
Expenses							
Payroll Expenses							
Regular Pay	\$0.00	\$300.00	(\$300.00)	(100.0)%	\$386.59	(\$386.59)	(100.0)%
Total Payroll Expenses	\$0.00	\$300.00	(\$300.00)	(100.0)%	\$386.59	(\$386.59)	(100.0)%
Operating Expenses							
Worker's Compensation Insurance	\$0.00	\$3.00	(\$3.00)	(100.0)%	\$0.50	(\$0.50)	(100.0)%
Total Operating Expenses	\$0.00	\$3.00	(\$3.00)	(100.0)%	\$0.50	(\$0.50)	(100.0)%
Total Expenses	\$0.00	\$303.00	(\$303.00)	(100.0)%	\$387.09	(\$387.09)	(100.0)%
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
315 - MRC UASI 2019 MCPHD							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$21,551.00	\$76,801.00	(\$55,250.00)	(71.9)%	\$46,488.32	(\$24,937.32)	(53.6)%
Employee Medical Premiums	\$862.00	\$3,348.00	(\$2,486.00)	(74.3)%	\$2,707.25	(\$1,845.25)	(68.2)%
Total Other Revenue	\$22,413.00	\$80,149.00	(\$57,736.00)	(72.0)%	\$49,195.57	(\$26,782.57)	(54.4)%
Total Revenues	\$22,413.00	\$80,149.00	(\$57,736.00)	(72.0)%	\$49,195.57	(\$26,782.57)	(54.4)%
Expenses							
Payroll Expenses							
Regular Pay	\$10,577.00	\$31,716.00	(\$21,139.00)	(66.7)%	\$25,645.96	(\$15,068.96)	(58.8)%
Paid Time Off	\$2,115.00	\$5,598.00	(\$3,483.00)	(62.2)%	\$3,285.04	(\$1,170.04)	(35.6)%
Payroll Taxes	\$939.00	\$2,763.00	(\$1,824.00)	(66.0)%	\$2,225.59	(\$1,286.59)	(57.8)%
TCDRS Plan	\$830.00	\$2,394.00	(\$1,564.00)	(65.3)%	\$1,913.31	(\$1,083.31)	(56.6)%
Health & Dental	\$441.00	\$2,547.00	(\$2,106.00)	(82.7)%	\$949.28	(\$508.28)	(53.5)%
Health Insurance Claims	\$2,373.00	\$10,370.00	(\$7,997.00)	(77.1)%	\$8,235.08	(\$5,862.08)	(71.2)%
Health Insurance Admin Fees	\$501.00	\$2,367.00	(\$1,866.00)	(78.8)%	\$1,808.97	(\$1,307.97)	(72.3)%
Total Payroll Expenses	\$17,776.00	\$57,755.00	(\$39,979.00)	(69.2)% _	\$44,063.23	(\$26,287.23)	(59.7)%
Operating Expenses							
Community Preparedness Supplies	\$0.00	\$10,100.00	(\$10,100.00)	(100.0)%	\$2,313.25	(\$2,313.25)	(100.0)%
Computer Supplies/Non-Cap.	\$0.00	\$2,000.00	(\$2,000.00)	(100.0)%	\$0.00	\$0.00	0.0 %
Conferences - Fees, Travel, & Meals	\$3,805.00	\$2,625.00	\$1,180.00	45.0 %	\$0.00	\$3,805.00	0.0 %
Mileage Reimbursements	\$80.00	\$210.00	(\$130.00)	(61.9)%	\$0.00	\$80.00	0.0 %
Office Supplies	\$0.00	\$1,000.00	(\$1,000.00)	(100.0)%	\$95.09	(\$95.09)	(100.0)%
Printing Services	\$0.00	\$1,825.00	(\$1,825.00)	(100.0)%	\$825.00	(\$825.00)	(100.0)%
Telephones-Cellular	\$360.00	\$1,080.00	(\$720.00)	(66.7)%	\$630.37	(\$270.37)	(42.9)%
Training/Related Expenses-CE	\$380.00	\$1,500.00	(\$1,120.00)	(74.7)%	\$240.26	\$139.74	58.2 %
Uniforms	\$0.00	\$2,000.00	(\$2,000.00)	(100.0)%	\$1,000.00	(\$1,000.00)	(100.0)%
Worker's Compensation Insurance	\$12.00	\$54.00	(\$42.00)	(77.8)%	\$28.37	(\$16.37)	(57.7)%
Total Operating Expenses	\$4,637.00	\$22,394.00	(\$17,757.00)	(79.3)%	\$5,132.34	(\$495.34)	(9.7)%
Total Expenses	\$22,413.00	\$80,149.00	(\$57,736.00)	(72.0)%	\$49,195.57	(\$26,782.57)	(54.4)%
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
316 - MRC UASI M&A 2019							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$168.00	\$3,933.00	(\$3,765.00)	(95.7)%	\$1,359.78	(\$1,191.78)	(87.6)%
Total Other Revenue	\$168.00	\$3,933.00	(\$3,765.00)	(95.7)%	\$1,359.78	(\$1,191.78)	(87.6)%
Total Revenues	\$168.00	\$3,933.00	(\$3,765.00)	(95.7)%	\$1,359.78	(\$1,191.78)	(87.6)%
Expenses							
Payroll Expenses							
Regular Pay	\$153.00	\$3,595.00	(\$3,442.00)	(95.7)%	\$1,252.68	(\$1,099.68)	(87.8)%
Payroll Taxes	\$12.00	\$275.00	(\$263.00)	(95.6)%	\$92.74	(\$80.74)	(87.1)%
Total Payroll Expenses	\$165.00	\$3,870.00	(\$3,705.00)	(95.7)% _	\$1,345.42	(\$1,180.42)	(87.7)%
Operating Expenses							
Worker's Compensation Insurance	\$3.00	\$63.00	(\$60.00)	(95.2)%	\$14.36	(\$11.36)	(79.1)%
Total Operating Expenses	\$3.00	\$63.00	(\$60.00)	(95.2)%	\$14.36	(\$11.36)	(79.1)%
Total Expenses	\$168.00	\$3,933.00	(\$3,765.00)	(95.7)%	\$1,359.78	(\$1,191.78)	(87.6)%
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	\$0.00	\$0.00	0.0 %

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
401 - Public Health County Funding							-
Revenue							
Other Revenue							
Miscellaneous Income	\$90,216.00	\$90,216.00	\$0.00	0.0 %	\$90,054.00	\$162.00	0.2 %
Immunization Fees	\$19,200.00	\$20,400.00	(\$1,200.00)	(5.9)%	\$17,542.63	\$1,657.37	9.4 %
Employee Medical Premiums	\$6,408.00	\$6,059.00	\$349.00	5.8 %	\$6,497.33	(\$89.33)	(1.4)%
Total Other Revenue	\$115,824.00	\$116,675.00	(\$851.00)	(0.7)%	\$114,093.96	\$1,730.04	1.5 %
Total Revenues	\$115,824.00	\$116,675.00	(\$851.00)	(0.7)%	\$114,093.96	\$1,730.04	1.5 %
Expenses							
Payroll Expenses							
Regular Pay	\$111,045.00	\$109,487.00	\$1,558.00	1.4 %	\$107,486.20	\$3,558.80	3.3 %
Overtime Pay	\$0.00	\$0.00	\$0.00	0.0 %	\$483.48	(\$483.48)	(100.0)%
Paid Time Off	\$15,131.00	\$14,659.00	\$472.00	3.2 %	\$19,512.76	(\$4,381.76)	(22.5)%
Payroll Taxes	\$9,337.00	\$9,496.00	(\$159.00)	(1.7)%	\$8,809.55	\$527.45	6.0 %
TCDRS Plan	\$8,253.00	\$8,088.00	\$165.00	2.0 %	\$8,290.54	(\$37.54)	(0.5)%
Health & Dental	\$4,290.00	\$4,144.00	\$146.00	3.5 %	\$2,959.64	\$1,330.36	45.0 %
Health Insurance Claims	\$19,704.00	\$18,852.00	\$852.00	4.5 %	\$20,672.87	(\$968.87)	(4.7)%
Health Insurance Admin Fees	\$4,080.00	\$3,900.00	\$180.00	4.6 %	\$4,077.68	\$2.32	0.1 %
Total Payroll Expenses	\$171,840.00	\$168,626.00	\$3,214.00	1.9 %	\$172,292.72	(\$452.72)	(0.3)%
Operating Expenses							
Credit Card Processing Fee	\$660.00	\$660.00	\$0.00	0.0 %	\$621.62	\$38.38	6.2 %
Computer Software	\$4,835.00	\$4,835.00	\$0.00	0.0 %	\$5,400.00	(\$565.00)	(10.5)%
Contractual Obligations- Other	\$2,004.00	\$2,004.00	\$0.00	0.0 %	\$2,004.00	\$0.00	0.0 %
Disposable Medical Supplies	\$3,000.00	\$2,400.00	\$600.00	25.0 %	\$2,888.42	\$111.58	3.9 %
Durable Medical Equipment	\$770.00	\$770.00	\$0.00	0.0 %	\$65.00	\$705.00	1,084.6 %
Management Fees	\$19,800.00	\$21,600.00	(\$1,800.00)	(8.3)%	\$19,930.84	(\$130.84)	(0.7)%
Mileage Reimbursements	\$400.00	\$560.00	(\$160.00)	(28.6)%	\$40.00	\$360.00	900.0 %
Office Supplies	\$1,800.00	\$2,100.00	(\$300.00)	(14.3)%	\$1,169.17	\$630.83	54.0 %
Printing Services	\$900.00	\$900.00	\$0.00	0.0 %	\$75.00	\$825.00	1,100.0 %
Professional Fees	\$0.00	\$400.00	(\$400.00)	(100.0)%	\$100.00	(\$100.00)	(100.0)%
Rent	\$9,600.00	\$21,600.00	(\$12,000.00)	(55.6)%	\$11,239.81	(\$1,639.81)	(14.6)%
Small Equipment & Furniture	\$450.00	\$4,450.00	(\$4,000.00)	(89.9)%	\$2,470.21	(\$2,020.21)	(81.8)%
Training/Related Expenses-CE	\$2,729.00	\$2,729.00	\$0.00	0.0 %	\$1,529.00	\$1,200.00	78.5 %
Worker's Compensation Insurance	\$276.00	\$2,088.00	(\$1,812.00)	(86.8)%	\$538.03	(\$262.03)	(48.7)%
Total Operating Expenses	\$47,224.00	\$67,096.00	(\$19,872.00)	(29.6)%	\$48,071.10	(\$847.10)	(1.8)%
Total Expenses	\$219,064.00	\$235,722.00	(\$16,658.00)	(7.1)%	\$220,363.82	(\$1,299.82)	(0.6)%
Revenue over Expeditures	(\$103,240.00)	(\$119,047.00)	\$15,807.00	(13.3)%	(\$106,269.86)	\$3,029.86	(2.9)%

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
414 - RLSS/LPHS C#							
Revenue							
Other Revenue							
Proceeds from Grant Funding	\$82,813.00	\$67,468.00	\$15,345.00	22.7 %	\$68,417.42	\$14,395.58	21.0 %
Employee Medical Premiums	\$2,954.00	\$144.00	\$2,810.00	1,951.4 %	\$2,682.55	\$271.45	10.1 %
Total Other Revenue	\$85,767.00	\$67,612.00	\$18,155.00	26.9 %	\$71,099.97	\$14,667.03	20.6 %
Total Revenues	\$85,767.00	\$67,612.00	\$18,155.00	26.9 %	\$71,099.97	\$14,667.03	20.6 %
Expenses							
Payroll Expenses							
Regular Pay	\$55,891.00	\$60,500.00	(\$4,609.00)	(7.6)%	\$62,213.48	(\$6,322.48)	(10.2)%
Paid Time Off	\$7,664.00	\$5,500.00	\$2,164.00	39.3 %	\$5,817.48	\$1,846.52	31.7 %
Payroll Taxes	\$4,705.00	\$204.00	\$4,501.00	2,206.4 %	\$4,141.30	\$563.70	13.6 %
TCDRS Plan	\$4,158.00	\$190.00	\$3,968.00	2,088.4 %	\$3,764.58	\$393.42	10.5 %
Health & Dental	\$1,994.00	\$169.00	\$1,825.00	1,079.9 % \$964.71		\$1,029.29	106.7 %
Health Insurance Claims	\$9,021.00	\$541.00	\$8,480.00	1,567.5 %	\$8,510.24	\$510.76	6.0 %
Health Insurance Admin Fees	\$1,869.00	\$96.00	\$1,773.00	1,846.9 %	\$1,689.03	\$179.97	10.7 %
Total Payroll Expenses	\$85,302.00	\$67,200.00	\$18,102.00	26.9 %	\$87,100.82	(\$1,798.82)	(2.1)%
Operating Expenses							
Disposable Medical Supplies	\$300.00	\$400.00	(\$100.00)	(25.0)%	\$210.46	\$89.54	42.5 %
Worker's Compensation Insurance	\$165.00	\$12.00	\$153.00	1,275.0 %	\$126.71	\$38.29	30.2 %
Total Operating Expenses	\$465.00	\$412.00	\$53.00	12.9 %	\$337.17	\$127.83	37.9 %
Total Expenses	\$85,767.00	\$67,612.00	\$18,155.00	26.9 %	\$87,437.99	(\$1,670.99)	(1.9)%
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	0.0 %	(\$16,338.02)	\$16,338.02	(100.0)%

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change	
501 - 1115 Community Paramedicine MCpF								
Revenue								
Other Revenue								
1115 Waiver - Paramedicine	\$1,837,317.00	\$1,837,317.00 \$2,522,055.00 (\$684,738.00) (27.2)% \$2,522,053.7		\$2,522,053.79	(\$684,736.79)	(27.2)%		
Employee Medical Premiums	\$3,200.00	\$3,024.00	\$176.00	5.8 %	\$2,992.27	\$207.73	6.9 %	
Total Other Revenue	\$1,840,517.00	\$2,525,079.00	(\$684,562.00)	84,562.00) (27.1)% \$2,525,046.06		(\$684,529.06)	(27.1)%	
Total Revenues	\$1,840,517.00	\$2,525,079.00	(\$684,562.00)	(27.1)%	\$2,525,046.06	(\$684,529.06)	(27.1)%	
Expenses								
Payroll Expenses								
Regular Pay	\$52,846.00	\$53,776.00	(\$930.00)	(1.7)%	\$55,520.06	(\$2,674.06)	(4.8)%	
Paid Time Off	\$7,283.00	\$7,283.00	\$0.00	0.0 %	\$6,786.44	\$496.56	7.3 %	
Stipend Pay	\$0.00	\$0.00 \$0.00 0.0 %		\$2,000.00	(\$2,000.00)	(100.0)%		
Payroll Taxes	\$4,447.00	\$4,674.00	(\$227.00)	(4.9)%	\$4,825.46	(\$378.46)	(7.8)%	
TCDRS Plan	\$3,931.00	\$3,976.00	(\$45.00)	(1.1)%	\$4,191.50	(\$260.50)	(6.2)%	
Health & Dental	\$2,145.00	\$2,071.00	\$74.00	3.6 %	\$1,268.32	\$876.68	69.1 %	
Health Insurance Claims	\$9,852.00	\$9,420.00	\$432.00	4.6 %	\$9,299.84	\$552.16	5.9 %	
Health Insurance Admin Fees	\$2,040.00	\$1,944.00	\$96.00	4.9 %	\$1,915.44	\$124.56	6.5 %	
Total Payroll Expenses	\$82,544.00	\$83,144.00	(\$600.00)	(0.7)%	\$85,807.06	(\$3,263.06)	(3.8)%	
Operating Expenses								
Conferences - Fees, Travel, & Meals	\$1,000.00	\$4,173.00	(\$3,173.00)	(76.0)%	\$3,341.87	(\$2,341.87)	(70.1)%	
Management Fees	\$8,340.00	\$11,520.00	(\$3,180.00)	(27.6)%	\$9,750.91	(\$1,410.91)	(14.5)%	
Mileage Reimbursements	\$0.00	\$500.00	(\$500.00)	(100.0)%	\$0.00	\$0.00	0.0 %	
Other Services - Community Paramedicine	\$1,452,500.00	\$1,440,000.00	\$12,500.00	0.9 %	\$1,616,500.00	(\$164,000.00)	(10.1)%	
Printing Services	\$300.00	\$500.00	(\$200.00)	(40.0)%	\$0.00	\$300.00	0.0 %	
Rent	\$3,228.00	\$6,000.00	(\$2,772.00)	(46.2)%	\$3,688.00	(\$460.00)	(12.5)%	
Telephones-Cellular	\$0.00	\$1,452.00	(\$1,452.00)	(100.0)%	\$242.00	(\$242.00)	(100.0)%	
Worker's Compensation Insurance	\$84.00	\$1,044.00	(\$960.00)	(92.0)%	\$224.33	(\$140.33)	(62.6)%	
Total Operating Expenses	\$1,465,452.00	\$1,465,189.00	\$263.00		\$1,633,747.11	(\$168,295.11)	(10.3)%	
Total Expenses	\$1,547,996.00	\$1,548,333.00	(\$337.00)		\$1,719,554.17	(\$171,558.17)	(10.0)%	
Revenue over Expeditures	\$292,521.00	\$976,746.00	(\$684,225.00)	(70.1)%	\$805,491.89	(\$512,970.89)	(63.7)%	

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change	
900 - MCPHD ADMIN								
Revenue								
Other Revenue								
Employee Medical Premiums	\$1,600.00	\$1,512.00	\$88.00	5.8 %	\$1,581.27	\$18.73	1.2 %	
Total Other Revenue	\$1,600.00	\$1,512.00	\$88.00	5.8 %	\$1,581.27	\$18.73	1.2 %	
Total Revenues	\$1,600.00	\$1,512.00	\$88.00	5.8 % 	\$1,581.27	\$18.73	1.2 %	
Expenses								
Payroll Expenses								
Regular Pay	\$48,691.00	\$47,699.00	\$992.00	2.1 %	\$38,767.68	\$9,923.32	25.6 %	
Overtime Pay	\$0.00	\$0.00	\$0.00	0.0 %	\$2,179.56	(\$2,179.56)	(100.0)%	
Paid Time Off	\$6,725.00	\$10,288.00	(\$3,563.00)	(34.6)%	\$8,138.69	(\$1,413.69)	(17.4)%	
Payroll Taxes	\$4,100.00	\$4,433.00	(\$333.00)	(7.5)%	\$4,293.88	(\$193.88)	(4.5)%	
TCDRS Plan	\$3,622.00	\$3,781.00	(\$159.00)	(4.2)%	\$6,397.00	(\$2,775.00)	(43.4)%	
Health & Dental	\$1,067.00	\$1,030.00	\$37.00	3.6 %	\$1,358.09	(\$291.09)	(21.4)%	
Health Insurance Claims	\$4,923.00	\$4,704.00	\$219.00	4.7 %	\$4,994.13	(\$71.13)	(1.4)%	
Health Insurance Admin Fees	\$1,023.00	\$972.00	\$51.00	5.2 %	\$998.54	\$24.46	2.4 %	
Total Payroll Expenses	\$70,151.00	\$72,907.00	(\$2,756.00)	(3.8)%	\$67,127.57	\$3,023.43	4.5 %	
Operating Expenses								
Unemployment Expense	\$2,160.00	\$2,160.00	\$0.00	0.0 %	\$360.00	\$1,800.00	500.0 %	
Accounting/Auditing Fees	\$7,000.00	\$0.00	\$7,000.00	0.0 %	\$0.00	\$7,000.00	0.0 %	
Community Education	\$0.00	\$0.00	\$0.00	0.0 %	\$975.01	(\$975.01)	(100.0)%	
Conferences - Fees, Travel, & Meals	\$700.00	\$700.00	\$0.00	0.0 %	\$0.00	\$700.00	0.0 %	
Employee Recognition	\$1,375.00	\$1,000.00	\$375.00	37.5 %	\$150.00	\$1,225.00	816.7 %	
Fuel - Auto	\$600.00	\$1,200.00	(\$600.00)	(50.0)%	\$557.48	\$42.52	7.6 %	
Insurance	\$12,000.00	\$12,000.00	\$0.00	0.0 %	\$8,266.00	\$3,734.00	45.2 %	
Legal Fees	\$1,500.00	\$1,000.00	\$500.00	50.0 %	\$1,507.50	(\$7.50)	(0.5)%	
Management Fees	\$36,600.00	\$27,800.00	\$8,800.00	31.7 %	\$28,293.17	\$8,306.83	29.4 %	
Meeting Expenses	\$675.00	\$900.00	(\$225.00)	(25.0)%	\$510.23	\$164.77	32.3 %	
Mileage Reimbursements	\$200.00	\$200.00	\$0.00	0.0 %	\$133.33	\$66.67	50.0 %	
Office Supplies	\$0.00	\$0.00	\$0.00	0.0 %	\$517.12	(\$517.12)	(100.0)%	
Postage	\$20.00	\$40.00	(\$20.00)	(50.0)%	\$10.00	\$10.00	100.0 %	
Printing Services	\$200.00	\$200.00	\$0.00	0.0 %	\$110.80	\$89.20	80.5 %	
Rent	\$50,400.00	\$26,400.00	\$24,000.00	90.9 %	\$37,687.37	\$12,712.63	33.7 %	
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	0.0 %	\$1,433.87	(\$1,433.87)	(100.0)%	
Telephones-Cellular	\$3,444.00	\$960.00	\$2,484.00	258.8 %	\$3,611.87	(\$167.87)	(4.6)%	
Worker's Compensation Insurance	\$60.00	\$516.00	(\$456.00)	(88.4)%	\$121.87	(\$61.87)	(50.8)%	
Total Operating Expenses	\$116,934.00	\$75,076.00	\$41,858.00	55.8 %	\$84,245.62	\$32,688.38	38.8 %	
Total Expenses	\$187,085.00	\$147,983.00	\$39,102.00	26.4 %	\$151,373.19	\$35,711.81	23.6 %	

	2021 Budget	2020 Budget	Change	Percent Change	YTD Actual July 31+ Remaining Budget	Change	Percent Change
Revenue over Expeditures	(\$185,485.00)	(\$146,471.00)	(\$39,014.00)	26.6 %	(\$149,791.92)	(\$35,693.08)	23.8 %

Trended Budget by Department

Montgomery County Public Health District Trended Budget

For the Year Ended September 30, 2021

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
121 - IDCU/SUR C#													
Revenue													
Other Revenue													
Proceeds from Grant Funding	\$7,056.00	\$7,080.00	\$7,180.00	\$7,673.00	\$6,671.00	\$7,374.00	\$7,107.00	\$7,374.00	\$8,115.00	\$7,374.00	\$7,374.00	\$0.00	\$80,378.00
Employee Medical Premiums	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$0.00	\$2,954.00
Total Other Revenue	\$7,426.00	\$7,326.00	\$7,426.00	\$7,919.00	\$6,917.00	\$7,620.00	\$7,477.00	\$7,620.00	\$8,361.00	\$7,620.00	\$7,620.00	\$0.00	\$83,332.00
Total Revenues	\$7,426.00	\$7,326.00	\$7,426.00	\$7,919.00	\$6,917.00	\$7,620.00	\$7,477.00	\$7,620.00	\$8,361.00	\$7,620.00	\$7,620.00	\$0.00	\$83,332.00
Expenses													
Payroll Expenses													
Regular Pay	\$3,740.00	\$3,620.00	\$3,740.00	\$3,740.00	\$3,379.00	\$3,853.00	\$3,728.00	\$3,853.00	\$3,728.00	\$3,853.00	\$3,853.00	\$0.00	\$41,087.00
Paid Time Off	\$506.00	\$490.00	\$506.00	\$506.00	\$457.00	\$522.00	\$505.00	\$522.00	\$505.00	\$522.00	\$522.00	\$0.00	\$5,563.00
Payroll Taxes	\$314.00	\$304.00	\$314.00	\$314.00	\$284.00	\$324.00	\$313.00	\$324.00	\$313.00	\$324.00	\$324.00	\$0.00	\$3,452.00
TCDRS Plan	\$278.00	\$269.00	\$278.00	\$278.00	\$251.00	\$286.00	\$277.00	\$286.00	\$277.00	\$286.00	\$286.00	\$0.00	\$3,052.00
Health & Dental	\$147.00	\$147.00	\$147.00	\$496.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$0.00	\$1,994.00
Health Insurance Claims	\$791.00	\$791.00	\$791.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$0.00	\$9,021.00
Health Insurance Admin Fees	\$167.00	\$167.00	\$167.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$0.00	\$1,869.00
Total Payroll Expenses	\$5,943.00	\$5,788.00	\$5,943.00	\$6,336.00	\$5,524.00	\$6,138.00	\$5,976.00	\$6,138.00	\$5,976.00	\$6,138.00	\$6,138.00	\$0.00	\$66,038.00
Operating Expenses													
Management Fees	\$932.00	\$902.00	\$932.00	\$932.00	\$872.00	\$931.00	\$902.00	\$931.00	\$902.00	\$931.00	\$931.00	\$0.00	\$10,098.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$248.00	\$0.00	\$0.00	\$0.00	\$248.00
Office Supplies	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$0.00	\$64.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$264.00
Rent	\$466.00	\$451.00	\$466.00	\$466.00	\$436.00	\$466.00	\$450.00	\$466.00	\$450.00	\$466.00	\$466.00	\$0.00	\$5,049.00
Telephones-Cellular	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$80.00	\$0.00	\$880.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700.00	\$0.00	\$0.00	\$0.00	\$700.00
Worker's Compensation Insurance	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$0.00	\$55.00
Total Operating Expenses	\$1,483.00	\$1,538.00	\$1,483.00	\$1,583.00	\$1,393.00	\$1,482.00	\$1,501.00	\$1,482.00	\$2,385.00	\$1,482.00	\$1,482.00	\$0.00	\$17,294.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Total Expenses	\$7,426.00	\$7,326.00	\$7,426.00	\$7,919.00	\$6,917.00	\$7,620.00	\$7,477.00	\$7,620.00	\$8,361.00	\$7,620.00	\$7,620.00	\$0.00	\$83,332.00
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
122 - COVID-19 Crisis CoAG FY 2020 Revenue				-			-			-	-	_	
Other Revenue													
Proceeds from Grant Funding	\$62,933.00	\$53,901.00	\$47,141.00	\$46,953.00	\$44,334.00	\$46,795.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$302,057.00
Employee Medical Premiums	\$1,109.00	\$739.00	\$739.00	\$739.00	\$739.00	\$739.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,804.00
Total Other Revenue	\$64,042.00	\$54,640.00	\$47,880.00	\$47,692.00	\$45,073.00	\$47,534.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$306,861.00
Total Revenues	\$64,042.00	\$54,640.00	\$47,880.00	\$47,692.00	\$45,073.00	\$47,534.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$306,861.00
Expenses													
Payroll Expenses													
Regular Pay	\$13,737.00	\$11,990.00	\$12,168.00	\$12,560.00	\$12,420.00	\$14,149.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$77,024.00
Paid Time Off	\$392.00	\$1,569.00	\$2,354.00	\$1,177.00	\$392.00	\$808.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,692.00
Payroll Taxes	\$1,046.00	\$1,003.00	\$1,075.00	\$1,017.00	\$948.00	\$1,107.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$6,196.00
TCDRS Plan	\$924.00	\$887.00	\$950.00	\$898.00	\$838.00	\$978.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,475.00
Health & Dental	\$441.00	\$441.00	\$441.00	\$1,488.00	\$453.00	\$453.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,717.00
Health Insurance Claims	\$2,374.00	\$2,374.00	\$2,374.00	\$2,492.00	\$2,492.00	\$2,492.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$14,598.00
Health Insurance Admin Fees	\$501.00	\$501.00	\$501.00	\$513.00	\$513.00	\$513.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,042.00
Total Payroll Expenses	\$19,415.00	\$18,765.00	\$19,863.00	\$20,145.00	\$18,056.00	\$20,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$116,744.00
Operating Expenses													
Community Preparedness Supplies	\$5,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$5,000.00
Contractual Obligations- Other	\$25,000.00	\$27,000.00	\$27,000.00	\$27,000.00	\$27,000.00	\$27,017.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$160,017.00
Disposable Medical Supplies	\$14,610.00	\$5,858.00	\$1,000.00	\$530.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,998.00
Durable Medical Equipment	\$0.00	\$3,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,000.00
Worker's Compensation Insurance	\$17.00	\$17.00	\$17.00	\$17.00	\$17.00	\$17.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$102.00
Total Operating Expenses	\$44,627.00	\$35,875.00	\$28,017.00	\$27,547.00	\$27,017.00	\$27,034.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$190,117.00
Total Expenses	\$64,042.00	\$54,640.00	\$47,880.00	\$47,692.00	\$45,073.00	\$47,534.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$306,861.00

_	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
123 - CPS/Hazards						· -	· -						·
Revenue													
Other Revenue					******								
Proceeds from Grant Funding	\$23,322.00	\$21,460.00	\$21,826.00	\$23,235.00	\$20,041.00	\$22,768.00	\$23,884.00	\$22,474.00	\$21,867.00	\$0.00	\$0.00	\$0.00	\$200,877.00
Employee Medical Premiums	\$924.00	\$616.00	\$616.00	\$616.00	\$616.00	\$616.00	\$924.00	\$616.00	\$616.00	\$0.00	\$0.00	\$0.00	\$6,160.00
Total Other Revenue	\$24,246.00	\$22,076.00	\$22,442.00	\$23,851.00	\$20,657.00	\$23,384.00	\$24,808.00	\$23,090.00	\$22,483.00	\$0.00	\$0.00	\$0.00	\$207,037.00
Total Revenues	\$24,246.00	\$22,076.00	\$22,442.00	\$23,851.00	\$20,657.00	\$23,384.00	\$24,808.00	\$23,090.00	\$22,483.00	\$0.00	\$0.00	\$0.00	\$207,037.00
Total Nevenues	ΨΕΨ,ΕΨΟ.ΟΟ	<u> </u>	<u> </u>		Ψ20,037.00	<u> </u>	<u> </u>	<u> </u>					\$207,037.00
Expenses													
Deurell Funences													
Payroll Expenses	\$13,531.00	\$12,501.00	\$12,816.00	\$12,995.00	\$12,228.00	\$13,743.00	\$13,240.00	\$13,190.00	\$13,425.00	\$0.00	\$0.00	\$0.00	\$117,669.00
Regular Pay Paid Time Off	\$15,531.00	\$12,301.00	\$12,816.00	\$12,993.00	\$12,226.00		\$13,240.00	\$13,190.00	\$15,425.00	\$0.00	\$0.00	\$0.00	
	\$1,112.00	\$1,990.00		\$1,000.00	\$1,374.00	\$1,731.00 \$1,145.00		\$1,918.00	\$1,007.00	\$0.00	\$0.00	\$0.00	\$16,150.00 \$9,903.00
Payroll Taxes TCDRS Plan	\$1,112.00	\$1,073.00	\$1,126.00 \$995.00	\$1,099.00	\$1,007.00	\$1,143.00	\$1,105.00 \$976.00	\$1,118.00	\$1,118.00	\$0.00	\$0.00	\$0.00	\$9,903.00
Health & Dental	\$367.00	\$946.00 \$367.00	\$995.00 \$367.00	\$971.00	\$690.00	\$1,012.00	\$976.00	\$377.00	\$377.00	\$0.00	\$0.00	\$0.00	\$4,226.00
Health Insurance Claims	\$367.00 \$1,978.00	\$367.00	\$367.00	\$1,240.00	\$377.00	\$377.00	\$377.00	\$377.00	\$377.00	\$0.00	\$0.00	\$0.00	\$4,226.00
Health Insurance Claims Health Insurance Admin Fees	\$1,978.00 \$417.00	\$1,978.00	\$1,976.00 \$417.00	\$2,077.00	\$2,077.00	\$2,077.00	\$2,077.00	\$2,077.00	\$2,077.00	\$0.00	\$0.00	\$0.00	\$3,819.00
										·			
Total Payroll Expenses	\$19,890.00	\$19,280.00	\$20,096.00	\$20,670.00	\$18,381.00	\$20,513.00	\$19,890.00	\$20,094.00	\$20,100.00	\$0.00	\$0.00	\$0.00	\$178,914.00
Operating Expenses													
Community Preparedness Supplies	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
Conferences - Fees, Travel, & Meals	\$1,375.00	\$0.00	\$0.00	\$275.00	\$0.00	\$0.00	\$1,925.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,575.00
Contractual Obligations- Other	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$1,833.00	\$0.00	\$0.00	\$0.00	\$16,497.00
Management Fees	\$2,574.00	\$2,574.00	\$2,573.00	\$2,574.00	\$2,574.00	\$2,573.00	\$2,574.00	\$2,574.00	\$2,573.00	\$0.00	\$0.00	\$0.00	\$23,163.00
Mileage Reimbursements	\$108.00	\$108.00	\$108.00	\$108.00	\$108.00	\$108.00	\$107.00	\$108.00	\$107.00	\$0.00	\$0.00	\$0.00	\$970.00
Office Supplies	\$125.00	\$100.00	\$150.00	\$100.00	\$80.00	\$175.00	\$188.00	\$100.00	\$188.00	\$0.00	\$0.00	\$0.00	\$1,206.00
Printing Services	\$400.00	\$0.00	\$0.00	\$350.00	\$0.00	\$0.00	\$350.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,100.00
Telephones-Cellular	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	\$225.00	\$0.00	\$0.00	\$0.00	\$2,025.00
Training/Related Expenses-CE	\$260.00	\$0.00	\$0.00	\$260.00	\$0.00	\$0.00	\$260.00	\$700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,480.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Worker's Compensation Insurance	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$30.00	\$0.00	\$0.00	\$0.00	\$270.00
Total Operating Expenses	\$6,930.00	\$5,370.00	\$4,919.00	\$5,755.00	\$4,850.00	\$5,444.00	\$7,492.00	\$5,570.00	\$4,956.00	\$0.00	\$0.00	\$0.00	\$51,286.00
Total Expenses	\$26,820.00	\$24,650.00	\$25,015.00	\$26,425.00	\$23,231.00	\$25,957.00	\$27,382.00	\$25,664.00	\$25,056.00	\$0.00	\$0.00	\$0.00	\$230,200.00
Revenue over Expeditures	(\$2,574.00)	(\$2,574.00)	(\$2,573.00)	(\$2,574.00)	(\$2,574.00)	(\$2,573.00)	(\$2,574.00)	(\$2,574.00)	(\$2,573.00)	\$0.00	\$0.00	\$0.00	(\$23,163.00)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
212 - CPS/CRI													
Revenue													
Other Revenue													
Proceeds from Grant Funding	\$9,847.00	\$8,500.00	\$9,132.00	\$8,891.00	\$8,347.00	\$9,210.00	\$10,753.00	\$10,055.00	\$9,308.00	\$0.00	\$0.00	\$0.00	\$84,043.00
Employee Medical Premiums	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$0.00	\$0.00	\$0.00	\$2,462.00
Total Other Revenue	\$10,217.00	\$8,746.00	\$9,378.00	\$9,137.00	\$8,593.00	\$9,456.00	\$11,123.00	\$10,301.00	\$9,554.00	\$0.00	\$0.00	\$0.00	\$86,505.00
Total Revenues	\$10,217.00	\$8,746.00	\$9,378.00	\$9,137.00	\$8,593.00	\$9,456.00	\$11,123.00	\$10,301.00	\$9,554.00	\$0.00	\$0.00	\$0.00	\$86,505.00
Expenses													
Payroll Expenses													
Regular Pay	\$4,808.00	\$3,892.00	\$3,892.00	\$4,121.00	\$4,350.00	\$4,952.00	\$4,717.00	\$4,245.00	\$4,952.00	\$0.00	\$0.00	\$0.00	\$39,929.00
Paid Time Off	\$229.00	\$916.00	\$1,374.00	\$687.00	\$229.00	\$472.00	\$472.00	\$707.00	\$472.00	\$0.00	\$0.00	\$0.00	\$5,558.00
Payroll Taxes	\$373.00	\$356.00	\$390.00	\$356.00	\$339.00	\$401.00	\$384.00	\$366.00	\$401.00	\$0.00	\$0.00	\$0.00	\$3,366.00
TCDRS Plan	\$329.00	\$314.00	\$344.00	\$314.00	\$299.00	\$355.00	\$339.00	\$324.00	\$355.00	\$0.00	\$0.00	\$0.00	\$2,973.00
Health & Dental	\$147.00	\$147.00	\$147.00	\$496.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$0.00	\$0.00	\$0.00	\$1,692.00
Health Insurance Claims	\$791.00	\$791.00	\$791.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$0.00	\$0.00	\$0.00	\$7,359.00
Health Insurance Admin Fees	\$167.00	\$167.00	\$167.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$0.00	\$0.00	\$0.00	\$1,527.00
Total Payroll Expenses	\$6,844.00	\$6,583.00	\$7,105.00	\$6,976.00	\$6,370.00	\$7,333.00	\$7,065.00	\$6,795.00	\$7,333.00	\$0.00	\$0.00	\$0.00	\$62,404.00
Operating Expenses													
Conferences - Fees, Travel, & Meals	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,650.00	\$1,100.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,850.00
Management Fees	\$1,042.00	\$1,042.00	\$1,042.00	\$1,042.00	\$1,042.00	\$1,042.00	\$1,042.00	\$1,040.00	\$1,040.00	\$0.00	\$0.00	\$0.00	\$9,374.00
Mileage Reimbursements	\$50.00	\$40.00	\$50.00	\$38.00	\$0.00	\$0.00	\$185.00	\$185.00	\$0.00	\$0.00	\$0.00	\$0.00	\$548.00
Office Supplies	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$0.00	\$100.00	\$100.00	\$100.00	\$0.00	\$0.00	\$0.00	\$600.00
Rent	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$2,001.00	\$0.00	\$0.00	\$0.00	\$18,009.00
Telephones-Cellular	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	\$90.00	\$0.00	\$0.00	\$0.00	\$810.00
Worker's Compensation Insurance	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$6.00	\$0.00	\$0.00	\$0.00	\$54.00
Total Operating Expenses	\$4,389.00	\$3,179.00	\$3,289.00	\$3,177.00	\$3,239.00	\$3,139.00	\$5,074.00	\$4,522.00	\$3,237.00	\$0.00	\$0.00	\$0.00	\$33,245.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Total Expenses	\$11,233.00	\$9,762.00	\$10,394.00	\$10,153.00	\$9,609.00	\$10,472.00	\$12,139.00	\$11,317.00	\$10,570.00	\$0.00	\$0.00	\$0.00	\$95,649.00
Revenue over Expeditures	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	(\$1,016.00)	\$0.00	\$0.00	\$0.00	(\$9,144.00)
Nevenue over Expeditules	(\$1,010.00)	(ψ1,010.00)	(ψ1,010.00)	(φ1,010.00)	(ψ1,010.00)	(φ1,010.00)	(\$1,010.00)	(ψ1,010.00)	(\$1,010.00)	\$0.00	<u> </u>	30.00	(ψ <i>3</i> , 144.00)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
315 - MRC UASI 2019 MCPHD Revenue		-	-	-	-		-	_		-	_	-	
Other Revenue													
Proceeds from Grant Funding	\$7,215.00	\$8,314.00	\$6,022.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$21,551.00
Employee Medical Premiums	\$370.00	\$246.00	\$246.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$862.00
Total Other Revenue	\$7,585.00	\$8,560.00	\$6,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,413.00
Total Revenues	\$7,585.00	\$8,560.00	\$6,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,413.00
Expenses													
Payroll Expenses													
Regular Pay	\$4,039.00	\$3,269.00	\$3,269.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10,577.00
Paid Time Off	\$192.00	\$769.00	\$1,154.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,115.00
Payroll Taxes	\$313.00	\$299.00	\$327.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$939.00
TCDRS Plan	\$277.00	\$264.00	\$289.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$830.00
Health & Dental	\$147.00	\$147.00	\$147.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$441.00
Health Insurance Claims	\$791.00	\$791.00	\$791.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,373.00
Health Insurance Admin Fees	\$167.00	\$167.00	\$167.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$501.00
Total Payroll Expenses	\$5,926.00	\$5,706.00	\$6,144.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$17,776.00
Operating Expenses													
Conferences - Fees, Travel, & Meals	\$1,075.00	\$2,730.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3,805.00
Mileage Reimbursements	\$80.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$80.00
Telephones-Cellular	\$120.00	\$120.00	\$120.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$360.00
Training/Related Expenses-CE	\$380.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$380.00
Worker's Compensation Insurance	\$4.00	\$4.00	\$4.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12.00
Total Operating Expenses	\$1,659.00	\$2,854.00	\$124.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$4,637.00
Total Expenses	\$7,585.00	\$8,560.00	\$6,268.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$22,413.00

_	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
316 - MRC UASI M&A 2019													
Revenue													
Other Revenue													
Proceeds from Grant Funding	\$56.00	\$56.00	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$168.00
Total Other Revenue	\$56.00	\$56.00	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$168.00
Total Revenues	<u>\$56.00</u>	\$56.00	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$168.00
Expenses													
Payroll Expenses													
Regular Pay	\$51.00	\$51.00	\$51.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$153.00
Payroll Taxes	\$4.00	\$4.00	\$4.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$12.00
Total Payroll Expenses	\$55.00	\$55.00	\$55.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$165.00
Operating Expenses													
Worker's Compensation Insurance	\$1.00	\$1.00	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3.00
Total Operating Expenses	\$1.00	\$1.00	\$1.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$3.00
Total Expenses	\$56.00	\$56.00	\$56.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$168.00
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
401 - Public Health County Funding Revenue													
Other Revenue													
Miscellaneous Income	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$7,518.00	\$90,216.00
Immunization Fees	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$1,600.00	\$19,200.00
Employee Medical Premiums	\$739.00	\$493.00	\$493.00	\$493.00	\$493.00	\$493.00	\$739.00	\$493.00	\$493.00	\$493.00	\$493.00	\$493.00	\$6,408.00
Total Other Revenue	\$9,857.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,857.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$115,824.00
Total Revenues	\$9,857.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,857.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$9,611.00	\$115,824.00
Expenses													
Payroll Expenses													
Regular Pay	\$10,095.00	\$8,172.00	\$8,172.00	\$8,653.00	\$9,134.00	\$10,095.00	\$9,614.00	\$8,653.00	\$10,095.00	\$9,134.00	\$9,614.00	\$9,614.00	\$111,045.00
Paid Time Off	\$481.00	\$1,923.00	\$2,884.00	\$1,442.00	\$481.00	\$990.00	\$990.00	\$1,485.00	\$990.00	\$1,485.00	\$990.00	\$990.00	\$15,131.00
Payroll Taxes	\$783.00	\$747.00	\$818.00	\$747.00	\$711.00	\$820.00	\$785.00	\$750.00	\$820.00	\$786.00	\$785.00	\$785.00	\$9,337.00
TCDRS Plan	\$692.00	\$660.00	\$723.00	\$660.00	\$629.00	\$725.00	\$694.00	\$663.00	\$725.00	\$694.00	\$694.00	\$694.00	\$8,253.00
Health & Dental	\$294.00	\$294.00	\$294.00	\$992.00	\$302.00	\$302.00	\$302.00	\$302.00	\$302.00	\$302.00	\$302.00	\$302.00	\$4,290.00
Health Insurance Claims	\$1,582.00	\$1,582.00	\$1,582.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$1,662.00	\$19,704.00
Health Insurance Admin Fees	\$334.00	\$334.00	\$334.00	\$342.00	\$342.00	\$342.00	\$342.00	\$342.00	\$342.00	\$342.00	\$342.00	\$342.00	\$4,080.00
Total Payroll Expenses	\$14,261.00	\$13,712.00	\$14,807.00	\$14,498.00	\$13,261.00	\$14,936.00	\$14,389.00	\$13,857.00	\$14,936.00	\$14,405.00	\$14,389.00	\$14,389.00	\$171,840.00
Operating Expenses													
Credit Card Processing Fee	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$55.00	\$660.00
Computer Software	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$435.00	\$400.00	\$400.00	\$400.00	\$400.00	\$4,835.00
Contractual Obligations - Other	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$167.00	\$2,004.00
Disposable Medical Supplies	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$250.00	\$3,000.00
Durable Medical Equipment	\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$170.00	\$0.00	\$0.00	\$0.00	\$770.00
Management Fees	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$1,650.00	\$19,800.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$0.00	\$200.00	\$0.00	\$0.00	\$400.00
Office Supplies	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$1,800.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Printing Services	\$0.00	\$0.00	\$450.00	\$0.00	\$0.00	\$0.00	\$450.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$900.00
Rent	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$9,600.00
Small Equipment & Furniture	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$225.00	\$0.00	\$0.00	\$225.00	\$0.00	\$0.00	\$450.00
Training/Related Expenses-CE	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$600.00	\$0.00	\$0.00	\$600.00	\$1,529.00	\$0.00	\$2,729.00
Worker's Compensation Insurance	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$23.00	\$276.00
Total Operating Expenses	\$3,495.00	\$3,495.00	\$4,545.00	\$3,495.00	\$3,495.00	\$3,495.00	\$4,970.00	\$3,530.00	\$3,665.00	\$4,520.00	\$5,024.00	\$3,495.00	\$47,224.00
Total Expenses	\$17,756.00	\$17,207.00	\$19,352.00	\$17,993.00	\$16,756.00	\$18,431.00	\$19,359.00	\$17,387.00	\$18,601.00	\$18,925.00	\$19,413.00	\$17,884.00	\$219,064.00
Revenue over Expeditures	(\$7,899.00)	(\$7,596.00)	(\$9,741.00)	(\$8,382.00)	(\$7,145.00)	(\$8,820.00)	(\$9,502.00)	(\$7,776.00)	(\$8,990.00)	(\$9,314.00)	(\$9,802.00)	(\$8,273.00)	(\$103,240.00)

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
414 - RLSS/LPHS C#													
Revenue													
Other Revenue													
Proceeds from Grant Funding	\$7,279.00	\$7,107.00	\$7,800.00	\$7,500.00	\$6,858.00	\$8,054.00	\$7,524.00	\$7,341.00	\$8,054.00	\$7,648.00	\$7,648.00	\$0.00	\$82,813.00
Employee Medical Premiums	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$0.00	\$2,954.00
Total Other Revenue	\$7,649.00	\$7,353.00	\$8,046.00	\$7,746.00	\$7,104.00	\$8,300.00	\$7,894.00	\$7,587.00	\$8,300.00	\$7,894.00	\$7,894.00	\$0.00	\$85,767.00
Total Revenues	\$7,649.00	\$7,353.00	\$8,046.00	\$7,746.00	\$7,104.00	\$8,300.00	\$7,894.00	\$7,587.00	\$8,300.00	\$7,894.00	\$7,894.00	\$0.00	\$85,767.00
Expenses													
Payroll Expenses													
Regular Pay	\$5,470.00	\$4,428.00	\$4,428.00	\$4,689.00	\$4,949.00	\$5,634.00	\$5,366.00	\$4,829.00	\$5,634.00	\$5,098.00	\$5,366.00	\$0.00	\$55,891.00
Paid Time Off	\$260.00	\$1,042.00	\$1,563.00	\$781.00	\$260.00	\$537.00	\$537.00	\$805.00	\$537.00	\$805.00	\$537.00	\$0.00	\$7,664.00
Payroll Taxes	\$424.00	\$405.00	\$443.00	\$405.00	\$386.00	\$457.00	\$437.00	\$417.00	\$457.00	\$437.00	\$437.00	\$0.00	\$4,705.00
TCDRS Plan	\$375.00	\$358.00	\$392.00	\$358.00	\$341.00	\$404.00	\$386.00	\$368.00	\$404.00	\$386.00	\$386.00	\$0.00	\$4,158.00
Health & Dental	\$147.00	\$147.00	\$147.00	\$496.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$0.00	\$1,994.00
Health Insurance Claims	\$791.00	\$791.00	\$791.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$0.00	\$9,021.00
Health Insurance Admin Fees	\$167.00	\$167.00	\$167.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$0.00	\$1,869.00
Total Payroll Expenses	\$7,634.00	\$7,338.00	\$7,931.00	\$7,731.00	\$7,089.00	\$8,185.00	\$7,879.00	\$7,572.00	\$8,185.00	\$7,879.00	\$7,879.00	\$0.00	\$85,302.00
Operating Expenses													
Disposable Medical Supplies	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$300.00
Worker's Compensation Insurance	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$15.00	\$0.00	\$165.00
Total Operating Expenses	\$15.00	\$15.00	\$115.00	\$15.00	\$15.00	\$115.00	\$15.00	\$15.00	\$115.00	\$15.00	\$15.00	\$0.00	\$465.00
Total Expenses	\$7,649.00	\$7,353.00	\$8,046.00	\$7,746.00	\$7,104.00	\$8,300.00	\$7,894.00	\$7,587.00	\$8,300.00	\$7,894.00	\$7,894.00	\$0.00	\$85,767.00
Revenue over Expeditures	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	Мау	Jun	Jul	Aug	Sep	Total
501 - 1115 Community Paramedicine MCpH			-				-			-			
Revenue													
Other Revenue													
1115 Waiver - Paramedicine	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,837,317.00	\$0.00	\$0.00	\$1,837,317.00
Employee Medical Premiums	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$3,200.00
Total Other Revenue	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$1,837,563.00	\$246.00	\$246.00	\$1,840,517.00
Total Revenues	\$370.00	\$246.00	\$246.00	\$246.00	\$246.00	\$246.00	\$370.00	\$246.00	\$246.00	\$1,837,563.00	\$246.00	\$246.00	\$1,840,517.00
Expenses													
Payroll Expenses													
Regular Pay	\$4,488.00	\$4,344.00	\$4,488.00	\$4,488.00	\$4,054.00	\$4,488.00	\$4,344.00	\$4,488.00	\$4,344.00	\$4,488.00	\$4,488.00	\$4,344.00	\$52,846.00
Paid Time Off	\$608.00	\$588.00	\$608.00	\$608.00	\$549.00	\$626.00	\$606.00	\$626.00	\$606.00	\$626.00	\$626.00	\$606.00	\$7,283.00
Payroll Taxes	\$377.00	\$365.00	\$377.00	\$377.00	\$341.00	\$378.00	\$366.00	\$378.00	\$366.00	\$378.00	\$378.00	\$366.00	\$4,447.00
TCDRS Plan	\$333.00	\$323.00	\$333.00	\$333.00	\$301.00	\$334.00	\$324.00	\$334.00	\$324.00	\$334.00	\$334.00	\$324.00	\$3,931.00
Health & Dental	\$147.00	\$147.00	\$147.00	\$496.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$151.00	\$2,145.00
Health Insurance Claims	\$791.00	\$791.00	\$791.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$831.00	\$9,852.00
Health Insurance Admin Fees	\$167.00	\$167.00	\$167.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$171.00	\$2,040.00
Total Payroll Expenses	\$6,911.00	\$6,725.00	\$6,911.00	\$7,304.00	\$6,398.00	\$6,979.00	\$6,793.00	\$6,979.00	\$6,793.00	\$6,979.00	\$6,979.00	\$6,793.00	\$82,544.00
Operating Expenses													
Conferences - Fees, Travel, & Meals	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000.00
Management Fees	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$695.00	\$8,340.00
Other Services - Community Paramedicine	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$120,000.00	\$122,500.00	\$122,500.00	\$122,500.00	\$122,500.00	\$122,500.00	\$1,452,500.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$300.00	\$300.00
Rent	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$269.00	\$3,228.00
Worker's Compensation Insurance	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$7.00	\$84.00
Total Operating Expenses	\$120,971.00	\$121,471.00	\$120,971.00	\$120,971.00	\$120,971.00	\$120,971.00	\$121,471.00	\$123,471.00	\$123,471.00	\$123,471.00	\$123,471.00	\$123,771.00	\$1,465,452.00
Total Expenses	\$127,882.00	\$128,196.00	\$127,882.00	\$128,275.00	\$127,369.00	\$127,950.00	\$128,264.00	\$130,450.00	\$130,264.00	\$130,450.00	\$130,450.00	\$130,564.00	\$1,547,996.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Revenue over Expeditures	(\$127,512.00)	(\$127,950.00)	(\$127,636.00)	(\$128,029.00)	(\$127,123.00)	(\$127,704.00)	(\$127,894.00)	(\$130,204.00)	(\$130,018.00)	\$1,707,113.00	(\$130,204.00)	(\$130,318.00)	\$292,521.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
900 - MCPHD ADMIN													
Revenue													
Other Revenue													
Employee Medical Premiums	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$1,600.00
Total Other Revenue	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$1,600.00
Total Revenues	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$185.00	\$123.00	\$123.00	\$123.00	\$123.00	\$123.00	\$1,600.00
Expenses													
Payroll Expenses													
Regular Pay	\$3,303.00	\$3,196.00	\$3,303.00	\$3,303.00	\$2,983.00	\$3,303.00	\$3,196.00	\$3,303.00	\$3,196.00	\$6,606.00	\$6,606.00	\$6,393.00	\$48,691.00
Paid Time Off	\$447.00	\$433.00	\$447.00	\$447.00	\$404.00	\$461.00	\$446.00	\$461.00	\$446.00	\$921.00	\$921.00	\$891.00	\$6,725.00
Payroll Taxes	\$277.00	\$269.00	\$277.00	\$277.00	\$251.00	\$278.00	\$270.00	\$278.00	\$270.00	\$557.00	\$557.00	\$539.00	\$4,100.00
TCDRS Plan	\$245.00	\$237.00	\$245.00	\$245.00	\$222.00	\$246.00	\$238.00	\$246.00	\$238.00	\$492.00	\$492.00	\$476.00	\$3,622.00
Health & Dental	\$73.00	\$73.00	\$73.00	\$248.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$1,067.00
Health Insurance Claims	\$396.00	\$396.00	\$396.00	\$415.00	\$415.00	\$415.00	\$415.00	\$415.00	\$415.00	\$415.00	\$415.00	\$415.00	\$4,923.00
Health Insurance Admin Fees	\$83.00	\$83.00	\$83.00	\$86.00	\$86.00	\$86.00	\$86.00	\$86.00	\$86.00	\$86.00	\$86.00	\$86.00	\$1,023.00
Total Payroll Expenses	\$4,824.00	\$4,687.00	\$4,824.00	\$5,021.00	\$4,436.00	\$4,864.00	\$4,726.00	\$4,864.00	\$4,726.00	\$9,152.00	\$9,152.00	\$8,875.00	\$70,151.00
Operating Expenses													
Unemployment Expense	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$180.00	\$2,160.00
Accounting/Auditing Fees	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$7,000.00
Conferences - Fees, Travel, & Meals	\$0.00	\$700.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$700.00
Employee Recognition	\$0.00	\$0.00	\$1,075.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$1,375.00
Fuel - Auto	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$600.00
Insurance	\$1,500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,500.00	\$0.00	\$0.00	\$8,000.00	\$0.00	\$0.00	\$12,000.00
Legal Fees	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$500.00	\$0.00	\$0.00	\$1,500.00
Management Fees	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$3,050.00	\$36,600.00
Meeting Expenses	\$0.00	\$0.00	\$0.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$75.00	\$675.00
Mileage Reimbursements	\$0.00	\$0.00	\$0.00	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$200.00

	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Total
Postage	\$0.00	\$0.00	\$0.00	\$10.00	\$0.00	\$0.00	\$0.00	\$0.00	\$10.00	\$0.00	\$0.00	\$0.00	\$20.00
Printing Services	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$100.00	\$0.00	\$0.00	\$0.00	\$200.00
Rent	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$4,200.00	\$50,400.00
Telephones-Cellular	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$287.00	\$3,444.00
Worker's Compensation Insurance	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$5.00	\$60.00
Total Operating Expenses	\$9,772.00	\$8,472.00	\$8,847.00	\$8,057.00	\$7,847.00	\$15,547.00	\$10,347.00	\$7,847.00	\$8,057.00	\$16,347.00	\$7,847.00	\$7,947.00	\$116,934.00
Total Expenses	\$14,596.00	\$13,159.00	\$13,671.00	\$13,078.00	\$12,283.00	\$20,411.00	\$15,073.00	\$12,711.00	\$12,783.00	\$25,499.00	\$16,999.00	\$16,822.00	\$187,085.00
Revenue over Expeditures	(\$14,411.00)	(\$13,036.00)	(\$13,548.00)	(\$12,955.00)	(\$12,160.00)	(\$20,288.00)	(\$14,888.00)	(\$12,588.00)	(\$12,660.00)	(\$25,376.00)	(\$16,876.00)	(\$16,699.00)	(\$185,485.00)